

**TURKISH-GERMAN UNIVERSITY  
INSTITUTE OF SOCIAL SCIENCES  
INTERNATIONAL FINANCE DEPARTMENT**

**THE SHORT-TERM EFFECT OF PAYMENT METHODS IN M&A'S  
FOR ACQUIRING AND TARGET FIRMS: EVIDENCE FROM BORSA  
ISTANBUL**

**MASTER'S DEGREE THESIS**

**Enes Güven**

**ADVISOR**

**Prof. Mehmet Şükrü TEKBAŞ**

**ISTANBUL, June 2020**

# **ACKNOWLEDGEMENT**

I would like to thank my supervisor Prof. Dr. Mehmet Şükrü Tekbaş for his guidance and advices.



# TABLE OF CONTENTS

<b>ACKNOWLEDGEMENT</b> .....	i
<b>TABLE OF CONTENTS</b> .....	iii
<b>ÖZET</b> .....	v
<b>ABSTRACT</b> .....	vi
<b>LIST OF ABBREVIATIONS</b> .....	vii
<b>LIST OF TABLES</b> .....	viii
<b>LIST OF FIGURES</b> .....	ix
<b>CHAPTER 1</b> .....	1
1. INTRODUCTION.....	1
1.1. Payment Methods in M&As .....	1
1.2. M&A Waves in the World and Turkey .....	3
1.2.1. Recent M&A Waves in the World.....	3
1.2.2. Recent M&A Waves in Turkey.....	5
1.3. Historical Development of Method of Payment.....	6
1.4. Determinants of Method of Payment.....	8
1.4.1. Corporate Structure .....	8
1.4.2. Information Asymmetry.....	12
1.4.3. Tax Considerations.....	14
1.4.4. Size of the Deal .....	16
1.4.5. Synergy Opportunities .....	18
1.4.6. Market & Business Cycle.....	19
1.4.7. Free Cash Flow & Financial Leverage.....	20
<b>CHAPTER 2</b> .....	21
2. LITERATURE REVIEW.....	21
2.1. Return to Shareholders of Acquiring and Target Companies.....	22
2.1.1. Examples from the World .....	22
2.1.2. Examples from Turkey.....	33
<b>CHAPTER 3</b> .....	35
3. DATA & METHODOLOGY.....	35
3.1. Data.....	35

3.2. Methodology.....	36
3.3. Event Window .....	39
3.4. Summary of Hypothesis.....	40
<b>CHAPTER 4.....</b>	<b>41</b>
4. TEST RESULTS: EMPIRICAL FINDINGS .....	41
4.1. The Return of Target Companies.....	41
4.2. The Return of Acquiring Companies.....	46
<b>FINAL CHAPTER .....</b>	<b>51</b>
5. CONCLUSION .....	51
5.1. Further Research.....	54
<b>LIST OF REFERENCES.....</b>	<b>55</b>
<b>CV.....</b>	<b>58</b>

# ÖZET

## **Şirket birleşme ve devralmalarda kullanılan ödeme metotlarının alıcı ve hedef şirketlerin hisse fiyatlarına kısa vadede etkisi; Borsa İstanbul'dan örnekler**

Bu çalışma 2000 – 2018 yılları arasında birleşmelerde ve devralmalarda kullanılan farklı ödeme metotlarının, Borsa İstanbul'da işlem gören alıcı ve hedef şirketlerin işlemi açıkladıklarında hisse fiyatlarına olan kısa vadeli etkisini araştırmıştır. Toplam örneklem 304 tamamlanmış birleşme ve devralmadan oluşmakta olup, nakit ödeme ya da hisse takası türlerinde olan ödeme metotlarına göre kategorize edilmiştir ve olay çalışması yöntemi ile incelenmiştir. En geniş olay penceresi işlem açıklanmadan önceki 20 iş günü ile açıklandıktan sonraki 20 iş günlük periyodu kapsamaktadır. Açıklama günü çevresindeki günlük anormal getiriler ve farklı olay pencerelerine göre kümülatif anormal getiriler analiz edilmiştir. Günlük anormal getirilerde istatistiksel olarak anlamlı getiri bulunmamıştır. Ancak kümülatif anormal getirilerde istatistiksel olarak anlamlı getiriler bulunmuştur. İşlemlerde hisse takası yöntemini tercih eden alıcı şirketler, incelenen olay penceresinde nakit ödemeyi tercih edenlere göre istatistiksel olarak anlamlı ve yüksek getiri sağlayabilmiştir. Ancak, 2009 – 2018 yılları arasındaki işlemlerde, alıcı şirketler hisse takası yerine nakit ödeme methodunda istatistiksel olarak daha fazla getiriye sahip olmuştur. Hedef şirketlerde ise en kısa olay penceresi olan [-2, +2]'de her iki ödeme methodunda da istatistiksel anlamlı getiriler bulunmuştur. Olay penceresi uzatıldığında, sadece nakit ödeme methodunda istatistiksel olarak anlamlı getiriler bulunmuştur. 2009 – 2018 yılları arasında ise, yine sadece nakit ödeme yönteminde istatistiksel olarak anlamlı getiriler bulunmuştur.

**Anahtar Kelimeler:** Birleşme ve Devralma, Ödeme Metodu, Anormal Getiriler, Kümülatif Anormal Getiriler, Alıcı Şirket, Hedef Şirket, Olay Penceresi

**Tarih:**

# ABSTRACT

## **The short-term effect of payment methods used in mergers and acquisitions on the share prices of acquiring and target companies: Evidence from Borsa Istanbul**

This study has analyzed the short-term effects of different payment methods used in mergers and acquisitions between 2000 and 2018 on the share prices when acquiring and target companies listed on Borsa Istanbul announced the transaction. The total sample has consisted of 304 completed mergers and acquisitions, categorized based on payment methods which are the types of cash payment and stock exchange, and examined by event study methodology. The largest event window covers the period of 20 trading days before and 20 trading days after the announcement date. Daily abnormal returns around the announcement date and cumulative abnormal returns in different time intervals are analyzed. No statistically significant returns have founded in daily abnormal returns. However, in cumulative abnormal returns, statistically significant returns have founded. The acquiring companies which have preferred share exchange method in the transactions, have provided statistically significant and high returns in the observed event window compared to those which preferred cash payment. Nevertheless, in the transactions between 2009 and 2018, the acquiring companies have had a statistically higher return on the cash payment method rather than stock exchange. In target companies, statistically significant returns have found at both payment methods in [-2, +2], which is the shortest event window. Between 2009 and 2018, again statistically significant returns have found only in cash payment method.

**Key Words:** Merger and Acquisition, Payment Method, Abnormal Returns, Cumulative Abnormal Returns, Acquiring Company, Target Company, Event Window

**Date:**

# LIST OF ABBREVIATIONS

<b>AIM</b>	: Alternative Investment Exchange
<b>AMEX</b>	: American Stock Exchange
<b>AR</b>	: Abnormal Return
<b>BHAR</b>	: Buy and Hold Abnormal Return
<b>CAR</b>	: Cumulative Abnormal Return
<b>CAPM</b>	: Capital Asset Pricing Model
<b>CRSP</b>	: Center for Research in Security Prices
<b>GDP</b>	: Gross Domestic Product
<b>LSE</b>	: London Stock Exchange
<b>M&amp;A</b>	: Merger and Acquisition
<b>NASDAQ</b>	: National Association of Securities Dealers Automated Quotations System
<b>NYSE</b>	: New York Stock Exchange
<b>OLS</b>	: Ordinary Least Square
<b>UK</b>	: United Kingdom
<b>US</b>	: United States
<b>USA</b>	: United States of America
<b>USD</b>	: United States Dollar
<b>USM</b>	: Unlisted Securities Market
<b>WLS</b>	: Weighted Least Square

# LIST OF TABLES

## PAGE NO

Table 1.1: Breakdown of Turkey's announced M&As between 2000 and 2018 based on payment method.....	8
Table 3.1.2: Event Window Regarding to M&A Announcement Date.....	40
Table 4.1. : Daily Average Abnormal Return (AR%) of One Hundred Twelve Target Companies in Cash Payment, and Thirty-Five Target Companies in Stock Payment Method, and T-test Results for Each Day, from Twenty Trading Day before and Twenty Trading Day around the Announcement (Day Zero) of M&As.....	43
Table 4.2 : Cumulative Abnormal Return (CAR%) of Target Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As.....	44
Table 4.3. : Cumulative Abnormal Return (CAR%) of Target Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As for The Period of 2009 and 2018 .....	45
Table 4.4. : Daily Average Abnormal Return (AR%) of One Hundred Fifty Acquiring Companies in Cash Payment, and Thirty-Two Acquiring Companies in Stock Payment Method, and T-test Results for Each Day, from Twenty Trading Day before and Twenty Trading Day after the Announcement (Day Zero) of M&As .....	47
Table 4.5. : Cumulative Abnormal Return (CAR%) of Acquiring Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As.....	48
Table 4.6. : Cumulative Abnormal Return (CAR%) of Acquiring Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As for The Period of 2009 and 2018 .....	49



# LIST OF FIGURES

	<b><u>PAGE NO</u></b>
Figure 1.1 : JP Morgan’s Global M&A Volumes 2002 – 2018 (USD Trillion).....	4
Figure 1.2 : JP Morgan’s Global M&A Volumes (Number of Deals) .....	4
Figure 1.3. : Deloitte's 2018 Annual Turkish M&A Review Report.....	6





# **CHAPTER 1**

## **1. INTRODUCTION**

Merger and acquisition (M&A) is a combination of two different concepts. A merger means two different companies reach a consensus and decide to continue their operation in one company. While acquisition means one company decides to purchase another company's all of the shares or some part of it. In recent times, M&As have become one of the most vital corporate strategies in order to survive in competitive sectors. A rapid change in economic and business environments pushes companies to growth inorganic way especially through merger and acquisition transactions. For this reason, every internal and external factor is a significant decision-making process in those kinds of transactions for both acquiring and target companies and one of the factors which need to be mentioned is that determining the correct payment method. The executive managers consider different payment methods in the transactions for the sake of company and stakeholders. Apart from that, the external investors who trade in security markets may react to M&A announcements in a positive or negative manner while considering the payment method of the transaction as well.

### **1.1. Payment Methods in M&As**

According to Depamphilis (2010), there are two types of payment method in mergers and acquisitions; cash payment and non-cash payment. Cash is the most preferable and easy method of payment in M&As. In this method, the total consideration of agreed purchase price is transferred from acquirer to target company through cash payment. One of the benefits of this payment method is the ownership structure of the bidder company and return on equity do not change. Non-cash payment method can be in the form of the stock exchange (equity financed) which means that some part of the shares in acquiring company is transferred to the target's shareholders, therefore shareholders of target company become acquiring companies' shareholders. This result calls as a dilution in the management, in which some cases shareholders of acquiring company do not want such circumstances because of decreasing their shareholdings in the management and risk of losing voting rights. On the other hand, target company's management may prefer cash payment which increases their

wealth and liquidity position immediately or they can prefer stock exchange if they see a huge opportunity for getting stake at the acquiring company. As a result, both parties' perspectives, enthusiasm and strategies may affect the determination of payment methods in the transaction.

In more detail, Barbopoulos and Sudarsanam (2012) summarized various factors which may be important for determining the payment method such as government rules and regulations, cost of capital, transaction cost, target company's willingness, liquidity position, risk leverage, capital structure, tax implication, dividend policy, market to book value, premium value, market price of share, ownership structure, profit level, free cash flow, equity flow, return on equity and debt flow. Company management considers all kinds of factors when deciding the payment methods.

After determining the payment method according to the factors above, there is another crucial impact of it on shareholder's return of both parties – acquiring and target company - and external investors. If the acquiring or target company is publicly traded in the stock exchange and announce the transaction to the public, the investors and other stakeholders may trade the related parties' stocks by taking into consideration of payment method as well. This may affect firms' short- and long-term stock price performance with regard to valuation perspective, which in turn induce shareholder's wealth as well. There has been extensive empirical and theoretical literature about the performance of both acquiring and target companies' stock price performance throughout the announcement period in different time perspectives especially for the USA and UK companies. However, barely any study focus on the Turkish security market for this kind of research especially considering the payment methods in M&A deals.

For this reason, I have decided to research and calculate the short-term return of target and acquiring companies in the Turkish security market when M&A announcement made with regard to different payment methods and see how investors and stakeholders react to payment methods in a short-term interval. Therefore, I documented a sample of 304 mergers and acquisitions between January 1, 2000 and December 31, 2018 from Turkish security market. All of deals are completed and either acquiring or target company or both of them were listing in the stock exchange by the time deal announced. In the total sample, cash

payment deals are about 87% of total deals, while stock payment deals are 13%. In cash payment methods, the total number of companies from both target and bidder side is 266, whereas, in stock payment methods, the number is 38. Some of the deals, only the target or bidder company is publicly listed. The purpose of this study is due to a lack of previous studies, to analyze the impact of the payment methods on stock prices of both bidder and target companies at the announcement of M&A transactions in a short time interval at Turkish security market.

Before analyzing the impact of payment methods, I try to summarize in the next session, recent M&As waves from the World and Turkey to see total scale of M&As, its materialization intervals and nominal dollar terms in recent times.

## **1.2. M&A Waves in the World and Turkey**

M&As take an important place when considering nominal magnitude of transactions regarding to global value in most recent years. It is difficult to distinguish the situation in Turkey from the world and under these circumstances, it can be seen that huge values of M&A activities attract more investors and related stakeholders to get excess returns during the M&A announcements. Following sections highlight recent M&A waves in the world and Turkey.

### **1.2.1. Recent M&A Waves in the World**

M&A activities volume over the years has been accounted for as trillion dollars. According to JP Morgan's 2019 Global M&A Outlook, total volume of M&As in 2018 remain strong and grow year-over-year 16%, reaching \$4.1 trillion in announced volumes and number of deals greater than \$250 million are 2,298 throughout the year. The previous year, the total volume is \$3.6 trillion and number of deals greater than \$250 million is 2,151 (Figure 1 & 2). Considering the years between 2002 and 2018, the peak point of M&As that occurred in 2007 is around \$4.6 billion right before the 2008-2013 financial crises started in the USA and followed by the European debt crisis then spread all over the world. Similar results can be found for mega deals as well. The number of deals greater than \$10 billion in 2007 is 46, however, the numbers again decreasing during the crises period. Afterward, in

most recent years mega deals increase and reach almost the same level before the crises began.

Figure 1.1 : JP Morgan’s Global M&A Volumes 2002 – 2018 (USD Trillion)

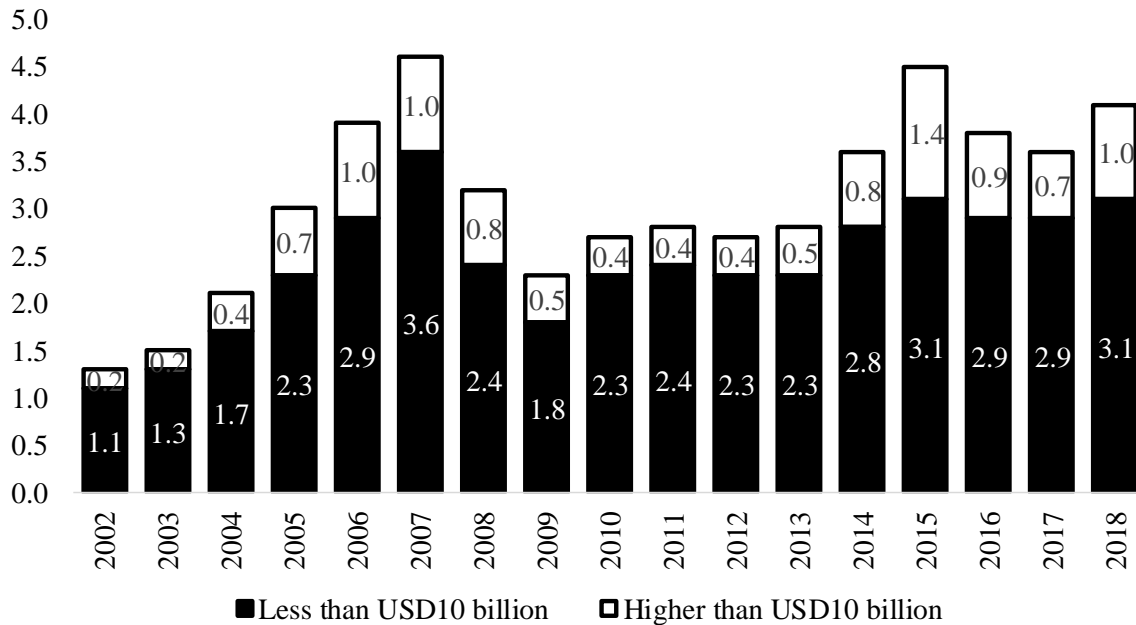
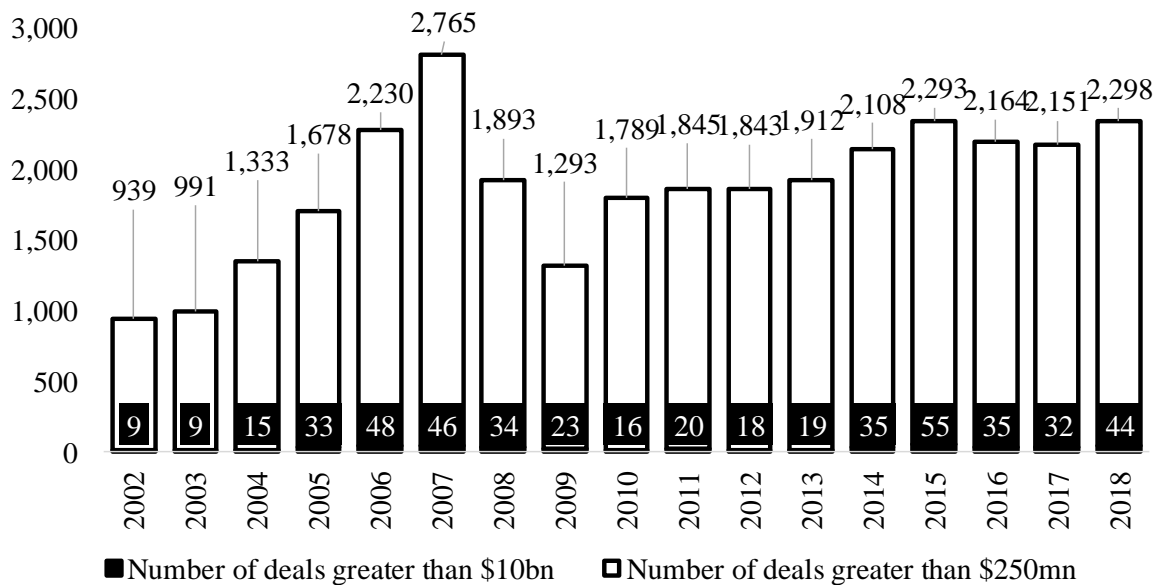


Figure 1.2 : JP Morgan’s Global M&A Volumes (Number of Deals)



As a result, the strong acceleration of M&A activities in recent years is also a driver of upcoming trends when taking into consideration of cyclical and current macro-economic

developments. If we take into consideration gross domestic product (GDP) of the world, according to World Bank, World's 2018 GDP is around \$86 trillion and deal volume to GDP ratio become 5% in 2018 which is again important measurement to understand and see the full impact of M&As as investment factor. The next session covers recent status in Turkey about M&A activities to find out total impacts and volumes.

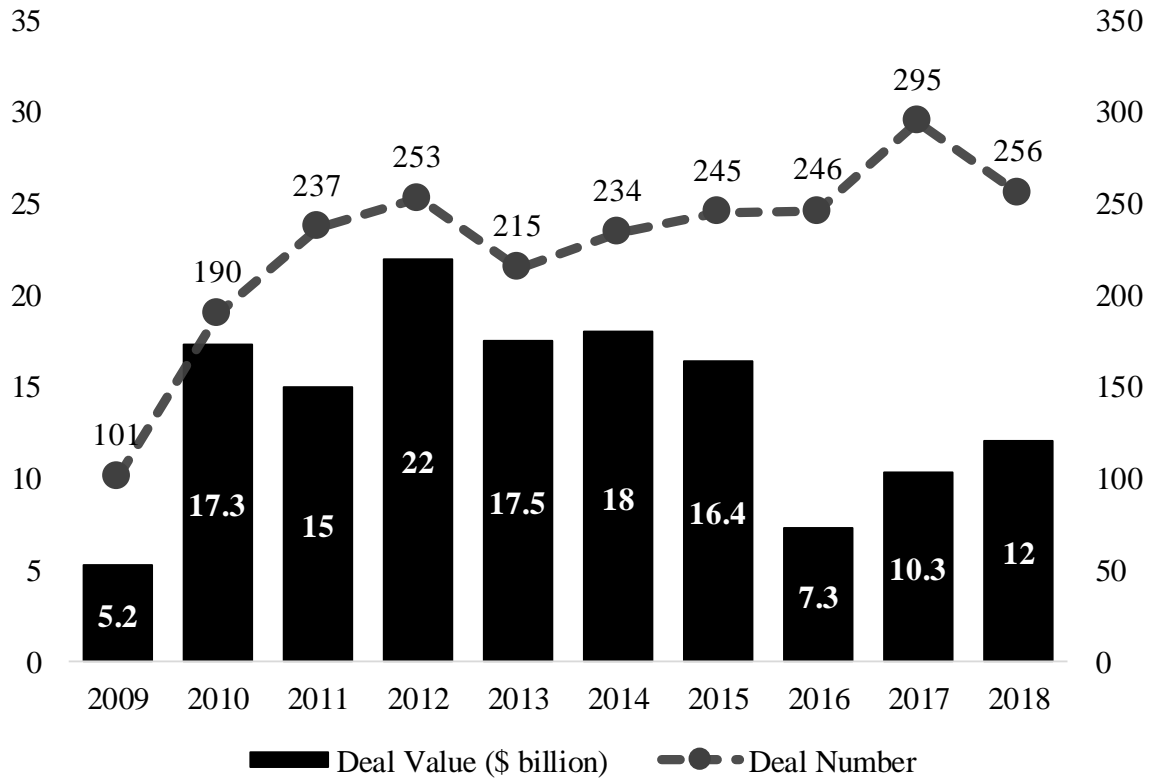
### **1.2.2. Recent M&A Waves in Turkey**

Turkey's M&A outlook is similar to World's path but much more volatile due to country based serious economic and political challenges such as currency volatility, borrowing costs, corporate debt levels, inflation factor and often election events due to change in regimes and other factors. Nevertheless, investors and managers pursue opportunities and carry out M&A activities across industries and sectors. According to Deloitte's Annual Turkish M&A Review, the total volume of M&As in 2018 was \$12 billion through more than 250 deals. Although the deal number is decreased compared to one year before at 13%, year over year growth is 17% based on nominal value (Figure 3).

As can be seen that, after the 2009 crisis, the total volume of M&As is increasing in Turkey as well, up until 2016 then the macroeconomic and political problems in Turkey cause a sharp decrease in M&As and start to increase following two years.

The percentage of 2018 annual M&A's volume to Turkey's GDP ratio is around 1.5% which is far below the World's average, shows a huge potential upside for Turkey. Thus, Turkey looks in a recovery situation compare to World and rising expectations for the Turkish market attracts more investors for earning excess returns during the M&A news.

Figure 1.3. : Deloitte's 2018 Annual Turkish M&A Review Report



In the next session, I explain when the method of payment starts to differentiate in M&As in the World and Turkey historically. Due to a lack of previous studies covering Turkey, I used my findings to see recent trends in Turkey.

### 1.3. Historical Development of Method of Payment

Over time of periods, different authors analyzed and published so many M&A transactions with different samples and time intervals. Measures of M&As activities displayed varieties over the years and especially from the beginning of the 1970s. Although there were not so many researches regarding the method of payments in M&As, more recent and comprehensive research published by Andrade, Mitchell, and Stafford (2001), explored the proportion of cash and stock payment method used in M&As from 1973 to 1998 in the USA. They divided those years into three categories: 1973 – 1979, 1980 – 1989 and 1990 – 1998. In the first decade, the proportion of cash financed deals was 38%, while stock financed deals were 37% and the rest was the mixed payment method. In the next decade, stock and



mixed payment method's proportions decreased compared to the previous decade. Numerically, the stock payment proportion was 33%, while the mixed payment method was 22% and the rest was the cash payment method. Mitchell and Mullerin (1996) linked this situation in a way that the 1980s were huge redistribution of assets through mergers and acquisitions and almost half of all large-scale and known US companies have received a deal offer with a cash-based payment. In the last decade, the stock payment method increased dramatically and reached 58%, while the cash payment method was 27% and the rest was the mixed payment method.

Another seminal contribution made by Boone, Lie and Liu (2014), who analyzed time trends of method of payments from 1985 to 2013 and analyzed more than 2,500 transactions with cash, stock, and mixed payment method and their results were similar to Andrade, Mitchell and Stafford. They argued share payments made their peak point in the 1990s and constitute more than 60% of the total sample; however, it declined under 20% of takeovers in recent years. Nevertheless, cash-based deals represented 25% of sample in the late 1990s, but they increased their share in the 2000s and reached more than 50% in the total sample. At the same time mixed payment, which was comparatively unusual in the 1980s, increased its popularity in the 1990s and reached a steady level at the beginning of the new century. In other words, mixed payment's share in total deals approximately on average was 10% in the 1980s and 1990s and triple to around 30% at the beginning of the 2000s.

For Turkey, based on my knowledge, there is no such paper examines the payment methods. For this reason, I used my unfiltered samples to see how payment methods in Turkey evolve from the beginning of 2000 to end of 2018 with a total sample of 349 takeovers. Although most of the deals were made by the cash payment method, in some years the tendency to use stock payment reached its own peak points. I created three sub-groups based on years: 2000 – 2005, 2006 – 2011 and 2012 – 2018. In the first 6-year period, the proportion of stock payment method was 31% (which is the peak point) and the rest was cash payment, whereas the following two periods: 2006 – 2011 and 2012 – 2018, the proportion of stock payment method was decreasing gradually to 13% and 3% respectively. It can be seen that the companies started to use more cash financing in their takeover activities in

recent years and also mixed payment method was not used in Turkey at least in disclosed deals (Table 1.1).

Table 1.1: Breakdown of Turkey’s announced M&As between 2000 and 2018 based on payment method

Year	Percentage (%)		Nominal Amount	
	Cash Payment	Stock Exchange	Cash Payment	Stock Exchange
2000-2005	69%	31%	35	16
2006-2011	87%	13%	135	20
2012-2018	97%	3%	138	5

Consequently, the tendency to use stock payment was decreasing gradually in Turkey. The rationale behind this situation is ambiguous but in the next session, I explained which factors are considered when deciding payment methods in M&As from both acquiring and target firms’ perspectives in a broad sense.

#### **1.4. Determinants of Method of Payment**

The determinants of a payment methods in M&As depend upon more than one factor. Prior researches based on empirical and theoretical workings focused on the reasons behind the payment method and found the reasons such as corporate structure, information asymmetry, tax considerations, size of the deal, synergy opportunities, market & business cycle, and financial leverage & free cash flow. All of them influences payment method choice in takeovers.

##### **1.4.1. Corporate Structure**

Payment method preferences in M&As may be related to the ownership structure of both parties. In a broad sense, ownership structure means that the percentage of equity held by shareholders in the company’s total equity. It is commonly known that the greater shareholder’s percentage in the ownership of acquiring firm, the more possibly the cash is used in a transaction. In other words, acquiring company’s management offer cash-based

payment with the purpose of not diluting their existing shares after the deal closed. However, in stock-based deals, the acquiring company offers a stock exchange to exercise control over the target's business and in such circumstances, the decision can cause dilution of acquiring company's ownership structure in the management, which in turn decreases oldest shareholder's stakes in the ownership structure.

There exists a considerable body of literature on managerial ownership, for example, Stulz (1988) explored the connection among method of payment in M&As and bidder companies' ownership structure. They found that, if the acquiring firms' managers have large blocks in the management of the company, they most likely choose cash offer instead of share exchange. Besides, they also added if the target company's managerial stake is enough to control company, the likelihood of hostile takeovers is low, because the target with a higher percentage may request more shares in the acquiring company in the negotiation phase.

Moreover, Amihud, Lev and Travlos (1990) looked at 209 transactions in the USA between 1981 and 1983 in Fortune 500 companies and found that cash offers have priority when the bidder company's managerial ownership has higher fraction on whole shares, the more probably they select cash instead share payment. Managers who have a large block holder in the management, they are unwilling to dilute their shares and increase loss over the control risk because of stock-based payment. Numerically, in cash-based transactions, the firm's top five equity holders hold almost 11% of total equity. However, in stock-based deals, their percentage is less than 7%. This study at one-degree links to Martin's (1996) paper, they explained there is a nonlinear relation among bidder company's share owners and the probability of stock-based deals. If company management has an ownership percentage between 5% and 25%, the probability of stock-based payment occurrence is low. Because the share owners are concerned about dilution of their shares. Under other conditions, managerial ownership at very low and very high levels probably prefer stock-based payment methods due to a lack of dilution problem.

Another research published by Song and Walkling (1993) used 306 sample companies consist of 153 target and 153 non-target companies which relate to acquisition announcement in the USA between 1977 and 1986. They analyzed two intriguing perspectives; first, the correlation among ownership percentage and possibility of becoming

a target company; second, the impact of ownership percentage on target company shareholders' value.

First, they calculated the median and mean of the managerial structure of the target firms, randomly selected non-targets and industry-matched non-targets in the total sample. Their results were target firms' managerial structure is significantly lower than industry-matched non-targets, which means that those which became the target company; their management has a lower ownership percentage in management compare to non-target industry-matched companies. They also studied contested deals as well. In contested deals, the average managerial ownership percentage of target firms is around 6.4%, which is significantly different from the average level of 18.7% for the industry-matched non-targets. This means that a target company with a lower percentage of equity stake has a higher chance to become a contested target in M&A transactions. On the other hand, in uncontested deals, they outlined the average percentage of ownership in the management for successful deals is around 15.2%, which is significantly higher than the 8.6% of unsuccessful deals. As a result, target firms, which have strong controlling ownership structure are most likely to be attempted by the bidders who adopt an uncontested way of transaction.

Also, they studied the influence of target's ownership percentage on probability of takeover attempt using logistic regression and found there is an inverse correlation among ownership percentage and likelihood of becoming a target company. If firm's managers have higher managerial ownership in the management the less likely they may become a target and try to be acquired from other companies.

Second, they tested target company shareholders' abnormal return in the short-term interval -5 to +5 day including announcement date and their equity percentage in the management. According to their results, when the target's equity percentage is low, the average abnormal returns are 29.5% in successful takeovers, while if the management holds a higher percentage in the management, their average abnormal returns are 5.2% in unsuccessful takeovers. They explained this result by regressing cumulative average abnormal returns on ownership percentage and other variables. So, the regression results showed that there is a vastly positive relationship between the target company with a higher ownership percentage and abnormal returns in contested deals, eventually accomplished

deals. In all uncontested and contested offers but not successful acquisitions, the relationship seems insignificant. To summarize, the results of Song and Walkings indicated that the probability of becoming a target company and the success of acquisitions is associated with the percentage of ownership in the management.

Ghosh and Ruland (1998) also approved the matter related to the constructive relationship between the bidder's ownership percentage and method of payment. They investigated 212 samples of successful acquisitions in the USA between 1981 and 1988. They divided the entire sample into three different groups – cash, stock, and mixed offers. Their results show that target companies' average managerial ownership is significantly larger in stocks, whereas acquirers' average managerial ownership is relatively high in cash offers. Accordingly, the cash is chosen rather than stock when acquirers' managerial ownership is relatively high. In targets, they most probably to choose stock if they still request voting right in the merged firm. They also applied logistic regression to analyze the effect of managerial ownership on the probability of stock payments. First, they sub-grouped the bidder's managerial ownership percentage to into three categories to be able to adjust their logistic model. These percentages are 0% - 3%, 4% - 25% and above 25%. The same percentages are applied for the target firms as well, but the cutoff point at 3%. The results have confirmed their propositions, which are the managers who have large ownership percentage in the target firm prefer stock-based payment to protect their position in consolidated company, while the managers who have sizable ownership in the acquirer firm reluctant to use stock-based payment because of a diluting problem in their shareholdings.

Yook, Gangopadhyay and McCabe (1999) analyzed all delisting companies and their ownership structure from 1979 to 1988. The reason for delisting activities was proxy of thereafter acquisition event. They only looked at stock and cash payment methods of 309 events during the observed time interval, and their results were supportive to Amihud, Lev, and Travlos (1990) which was cash-payer companies have significantly higher shares in the management than stock-payer companies.

### **1.4.2. Information Asymmetry**

Information asymmetry is known as where unequal information distribution between parties. That is to say, if the bidder firms' management has significant insider information of target firm, this affects their choice regarding the payment methods in the transaction. Several authors reported in the literature to address this issue. For instance, the following study conducted by Myers and Majluf (1984) explained information asymmetry in M&As and concluded that favorable insider relating to bidder firm performance lead to stock-based payments. Given asymmetric information, company management has more knowledge regarding the target firm's value and opportunities than external parties, they will eventually issue a share if and only if the project has positive results. Because, if they do this, although some of the issue stocks over or underpriced, the share eventually priced on average at an equilibrium level.

However, if the managers of a company have insider information about the target company which is so favorable to the management, they may have an interesting path to follow – if they act in the interest of old stockholders, they may deny issuing new shares to target company's stockholders even if it means missing a good opportunity. In other words, the cost to old stockholders of issuing new shares is so high and may outweigh the opportunity of M&A. So, the outside investors aware of information asymmetry and they will deduce that the news contains good news or at least less good. Then they are willing to give a buy order for the stock.

Another seminal contribution has been made by Hansen (1987) explained the transaction process based on the choice of payment methods. They re-examined Carleton's (1983) study and added 61 more takeovers from 1978. Their total sample covered 106 takeovers for the period between 1976 and 1978. They created "lemons" problem. In cash based deals, when the acquired company has insider knowledge about its business, a "lemons" issue shows up; the target company will accept the offer if company's value is lower than the binding offer according to its own valuation. Because of this adverse selection, the bidder company will protect itself while making its offer based on expected value conditions. However, the target firm uses its own information and may not always accept the

offer made, so the transaction is not always finished. To be able to continue to deal process, the bidding firm can offer share payment instead of cash. The share has unforeseen pricing impact, in which can promote the target firm to welcome the received offer if they would believe it is equal to cash offer.

A further scenario was “double lemons” problem, which means that permitting the bidder company to have restrictive knowledge about its value as well. In that case, the stock offer will not be an option when the acquired company extenuate the value of the proposal (for instance, when the bidder firm has a notion that its possession is worth more than the acquired company deem). Due to adverse selection and signals of not offering stock offer, the target company should decrease further its estimation about the value of bidder’s stock. Hansen highlighted an equilibrium point where the bidder company offers stock when it is “overvalued” and propose cash if assumed “undervalued”, thus the acquired company deduces the magnitude of any stock offers as a signal of bidder firms own valuation. Besides, the bidder ideally embraces the optimal size of stock and cash offer to the target firm.

Furthermore, Travlos (1987) substantially looked at the deals between 1972 and 1981 by conducting an event study and study importance of market reaction when there is asymmetric information. According to their study, they concluded that if the asymmetric information is valid, the payment method may signal crucial information to the market regarding merger and acquisition news and cash payment methods mean which bidder firm is undervalued in stock exchange, whereas stock payment method is the opposite case. This has also been explored in prior study by Fishman (1989), created a model where preemptive bids to analyze the information asymmetry hypothesis. Their findings confirmed Travlos’ (1987) and indicated that cash-based payments in takeovers contain good news in the matter of valuation of bidder’s asset. Hereof, the target company’s managers probably reject such an offer including share exchange or potential competitors prevent cash offers, in which compared with share exchange.

Finally, another promising line of research would be Cornett and De (1991) found different results compare to other authors with regard to asymmetric information approach. They examined inter-state bank M&As in USA from period of 1982 to 1986, and concluded that abnormal returns for bidder companies’ equity holders are positive for cash, stock, and

mixed financed deals. The result was obviously contrary to other researches findings and appeared inconsistent with the asymmetric information. To address the result outlined above, according to authors, the possible explanation is in banking firms, information asymmetry might have less effect compare to non-banking firms regarding undervaluation or overvaluation. In other words, asymmetric information does not have a significant role in inter-bank M&As than those of non-bankings. Moreover, they demonstrated that bidder firms carried off positive signals to the market via stock-based payment, because of various regulatory rules and processes. As such, the stock-based payment announcement in the merger by bidder company indicates that, they have met required conditions of regulatory bodies. Within this framework, in baking takeovers, stock payments include positive information about the bidder companies.

In case of complete market, shareholders of both parties would be indifferent in case of payment methods in M&As using information asymmetry. However, capital markets include spoils of asymmetric information. The information regarding the payment method that is released by both parties, has therefore significant effect on value of the companies.

#### **1.4.3. Tax Considerations**

It is of interest to understand whether there is a connection between choice of payment and tax considerations in M&As. In the accounting standards, any capital earnings must be realized for the tax payments. The medium of exchange is taxable effectively in cash payment; however, in stock payment, it is deferrable until the share eventually sold by the shareholder. Thus, any target firm who subject to acquisition attempt may end up with higher and extra tax burdens compare to previous periods depends on tax treatments, and shareholders of the target company must know this and request compensation for their extra tax cost. In other words, the bidder company must make a higher acquisition price offer if the offer is cash based in order to reimburse for tax cost of acquired firm's equity holders. This is widely reported and extensively explored in the literature.

The tie of tax and payment methods is also studied by Wansley, Lane and Yang (1983) in the acquisitions. They analyze the effect of payment methods of target companies' cumulative average abnormal returns (CARs) preceding two months following deal



announcement. They found that CARs are 33.54%, 17.47% and 11.77% when the transaction made via cash, stock, and mixed payment respectively. Reason for the significant discrepancy among cash and others is explained by the authors through taxation implication theory. It is concluded which there are higher returns to acquired firm's shareowners albeit the payment made via cash offer, means that the bidder firm must compensate further tax cost of shareowners of acquired company in this kind of circumstance. In respect to this, the tax burden is postponed until the share is sold in share exchange offers.

Huang and Walking (1987) published similar results as Wansley, Lane and Yang from acquired company's viewpoint post-acquisition share performance. They investigated 204 mergers and acquisitions between 1977 and 1982 and found that cumulative average abnormal return for cash, stock, and mixed payments are 29.3%, 14.4%, and 23.3%, respectively. They interpreted their results similar to Wansley, Lane and Yang in terms of taxation implication theory.

Another paper is written by Harris, Frank and Mayer (1987), who examined 2500 M&A sample in UK and USA between 1955 and 1985 based on tax consideration of both parties in the transaction. They found that it is a general phenomenon that the offers constitute all-cash or all-share payment methods at those times in both countries. The reason for this situation is shareholders of target companies, who care additional tax burden due to capital gains, will be most likely to choose share exchange, while those who do not care and do not want a share from acquiring company will be glad to accept cash offers. They called this indication as tax and transaction cost efficiency. However, they verified that there is no clear evidence showing cash used acquisitions arise regarding capital gain taxes. The two reasons behind this explanation are; it is a large sample of study constitutes a thirty-year duration and there were major amendments in tax and accounting standards in both countries. For example, the UK introduced capital gain taxes in 1965 and the study showed that cash payment methods decline 18.6% from 1965 to 1969 when compare it with the previous period from 1960 to 1964, which is 29.2%. Yet, in the following period from 1975 to 1979, the proportion of the cash payment method increased to 33.6%. Due to different kinds of findings, it is confirmed there is no empirical evidence indicate strong connection between cash payment methods as a medium of exchange and capital gain taxes. Finally, their

empirical study demonstrated the bidder firm's post-acquisition performance is better in cash payment methods compare to share exchange payment methods, that is coherent with information asymmetry proposition of acquirer's overvaluation as previously discussed.

Lastly, Brown and Ryngaert (1991) explored tax effect in the mergers and acquisitions through a model in which payment method incorporates consistency with the USA tax code. Their model predicted that the offers ought to be cash, mixed or stock payment where less than half of stakes acquired with cash. They collected 342 M&As from the Center for Research in Security Prices from period of 1981 to 1986 and filtered the results while excluding if the target or bidder is not a US exchange listed company or the bidder already have majority control over the target company. In the sample, they found that low valuation bidder companies prefer an offer which contains at least 50% share exchange. Whereas, highly valued bidder companies choose cash payment offers. They offer cash because they avoid issuing undervalued stock of their own company and target company's shareholders choice will be cash as well due to their additional tax cost. Lastly, low valuation bidders offer stock payments to defer tax burden, which is also consistent with other authors' results.

#### **1.4.4. Size of the Deal**

A series of recent studies has not reached a consensus on the acquired company's relative size effect compare to acquiring for implementation of different payment methods. Some prior researches view that the bidder company is more likely to prefer share exchange if acquired company's size is relatively high to bidder in mergers and acquisitions; whereas some other authors reject this hypothesis.

Extensive prior research published by Grullon, Michaely and Swary (1997); they created multinomial logistic model to interpret predictive factors of method of payments. Their total sample was 146 USA banking sector takeovers between 1981 and 1990. Logistic regression testable variables are merged banks' equity positions, acquired's relative size, and both parties' return on equity. Their result showed stock and mixed payments are more likely to be preferred in takeovers where the acquired company has superior resources positions in their equity compare to acquiring which contended with a higher ratio of share to cash and the combination to cash positions which are 2.12 percentage and 1.87 percentage respectively. For targets' relative size,

they found that mixed and stock payments are more likely used in M&As if the target firms' relative size are high compare to acquiring company; which is also confirm their hypothesis which is target companies' relative size is assertively relevant to payments methods in mergers and acquisitions.

Whereas Ghosh and Ruland (1998) studied the relative size of deals for the payment methods in takeovers. Their findings are contrary to Grullon, Michealy and Swary. This study did not find a significant relation between the payment methods and relative size of deals using a logit regression model. They explained this result with regard to the attitude of both parties in the negotiating process. If the acquired companies' size is comparably high to the acquiring, shareholders of target company most likely desire share payment so as to have an influence on management of combined firm; on the other hand, shareholders of bidder company do not want to dilute their shareholdings in the management. For this reason, the motivation of both parties in the negotiation affects the payment methods. Thus, there is no significant linkage among payment methods and deals' relative size. These findings also support Martin's (1996) paper, who did not determine any relation among two of them. Their findings showed that the relative size, which calculated with the ratio among acquisition price and market capitalization of the target company as of twenty trading days before the announcement of acquisition made, is not significant at the 5% in their regression models. This means that there is no significant relation between target companies' relative size and method of payments in mergers and acquisitions.

Another seminal contribution published by Faccio and Masulis (2005) and their results are contrary to Martin, Ghosh and Ruland; they outlined a significant relevance between the deal size and method of payments. They analyzed European deals over the period from 1997 to 2000 and conclude that average deal size, which is one of the variables in their regression model, is significant at the 1% level and its coefficients are all of the anticipated signs. Numerically, average deal size for the stock financed deals is seventeen times larger than cash financed transaction, also average relative magnitude of the acquired company to the acquiring is much higher in stock financed transactions at around 18%, whereas it is lowest in cash financed deals at a 7%. For the mixed payment deals, relative size is around

16%. As a result, they argued the relative and average magnitude of acquired company to acquiring has a crucial influence on method of payments in M&As.

The paper of Swieringa and Schauten (2007) showed same results as Faccio and Masulis. They reviewed 227 M&As during the 10-year period from the period of 1996 to 2005 in the Netherlands. They found that, in stock payment deals, the bidders have the largest relative deal size with 18.9% and in mixed payment deals, the percentage is 17.9; whereas, in cash payment deals, the bidder has the smallest relative deal size with 9.7%. This showed that, on average, cash payment methods are used in relatively small targets. They also looked nominal value of the deals and indicate that in stock-based payments, the deal size is approximately 9 times larger than cash financed deals, and 3 times larger than the deal value of mixed payment methods. As a result, they concluded which there is a significant non-positive relationship among cash-based payments and relative transaction size in mergers and acquisitions.

#### **1.4.5. Synergy Opportunities**

Synergy is a well-known concept in M&As, and refers that the value of combined company after the deal should be greater than the sum of acquiring and target firm's value separately. Synergy classifies as a goal, in which the accelerated growth of the combined company's financial and operational performance. Moderately, payment types in M&As rely on bidder company's growth opportunities. One of the most extensive research written by Martin (1996), who analyzed the relation among blooming opportunities of companies and method of payment in M&As.

Martin analyzed 846 USA takeovers sample between 1979 and 1988, and calculate CARs of three payment methods. They applied the traditional market model using variables such as leading economic indicators and institutional ownership of shares and found that the variables are not statistically different at 10%. This means that the variables do not significantly affect payment types in M&As. Moreover, Martin applied multinomial logistic regression to examine same effect as well. Tobin's q-ratio is used, in which market value ratio to the current replacement cost for the measurement of company's growth opportunity. In Tobin's q-ratio, if q is above one, company has a motivation to make capital expenditures,

if not the situation is opposite case. Their model regressed the growth opportunity of a company via Tobin's q-ratio and stock-based payments and their results showed coefficients on Tobin's q-ratio are significant and positive in the model. Thus, they confirmed that stock exchange is most likely used in the acquisitions when the bidder company has greater growth opportunities after the takeover. According to the author, one possible reason behind this result because of the high growth opportunity, the bidder company needs more cash to make more capital expenditures.

Faccio and Masulis (2005) analyzed growth opportunities as well. They used Tobit regression to predict over payment methods on explanatory variables such as growth opportunities, which describe as a ratio of bidder company's market-to-book ratio and they indicated target company's equity holders were more likely to prefer stock of bidder company when a bidder has promising growth opportunities. The results also similar to Martin's findings, which were higher than the ratio, the more likely share exchange is preferred in transactions. Statistically, there is a significant relation at 1% level. They also added that in domestic acquisitions, the stock is more presumably frequent, whereas, in cross-border acquisitions, the cash is more preferable – in which the targets are inclined to inspect acquirer's market value as a vague.

Lastly, a recent study conducted by Alshwer, Sibilkov and Zaiats (2011), studied extensive 3335 mergers and acquisitions from the USA between 1985 and 2007. They also found similar result like previous authors, which is stock financing is most likely used in M&As when the bidder company has high growth opportunity.

#### **1.4.6. Market & Business Cycle**

M&As timing is one of the significant factors, which considered by equity holders of bidder company due to the target company's future potential and its existing performance in stock exchange. There is a general customary view that share-based compensation is preferred in M&As when target company has a relatively low share price compared to its peer groups.

Kusewitt (1985) who studied 128 companies that involve mergers and acquisitions activities from 1967 to 1976 in the USA. They measured the acquisition timing regressing

the monthly average of Standard and Poor 500 index performance between 1950 and 1977. Timing measure is a ratio, which Standard and Poor 500 average value of quarter before the acquisition announcement to trend value of acquisition month. They discovered more mergers and acquisitions happen when the timing measure ratio is high, and vice versa. Eventually, their findings showed cash-based payment is more likely preferred when timing measure ratio is low. In other words, there is a positive correlation among timing measure ratio and share-based payment.

Another paper conducted by Martin (1996) as explained before, also analyzed the influence of business cycle on payment structures in M&As. They defined business cycle as fluctuation at Standard and Poor 500 index, eleven significant economics key performance indicators, industrial production, and bond yields of Moody's BAA. Their results showed that only Standard and Poor 500 index is a significant impact on stock-based payments. However, other variables have a negative sign on payment structures. Consequently, they stated that if the stock market shows high performance overall, bidder companies are more probably exercise share-based payment in M&As.

#### **1.4.7. Free Cash Flow and Financial Leverage**

Free cash flow is after a company pays its operational costs and capital expenditures, the remaining cash generally names as free cash flow. In M&As, the management of bidder company considers available cash level for potential cash financing methods. Jensen (1986) approached this matter from agency problem and states that mergers and acquisitions are both evidence of agency problem between shareholders and management of bidder company, and also it is a solution to the issue. M&A is certain option to allocate available cash versus distributing to share owners. So, according to theory, management who has vacant borrowing competence and available cash flows can prefer cash payment even if M&A is value-destroying possibilities for the company. They also argued that stock financing methods generate less benefit those accomplished through the cash financing method. Because stock financing methods are generally utilized in case of large growing opportunities of acquired firm and lack of free cash flow.

Martin (1996) supported Jensen's arguments through their logistic regression analysis. They used the cash value variable to evaluate the bidder company's capability to proceed cash for acquired company. Calculation of cash value is the cash level plus bonds in year-end balance sheet divided by total purchase price paid. Their result showed that cash-value variable is significant at 5% level in their regression for cash payments which means that if cash level at acquiring company compare to acquisition amount is high, bidder company's management reluctant to use share exchange for the acquisition.

Another concept is financial leverage, refers to buying an asset through debt financing. High financial leverage means using more debt to finance the acquisition, however, it also has a risk of failure in case of an excessive amount of leverage. In cash-based acquisitions, cash transaction is generally funded via debt, which tends to increase financial leverage, whereas, in stock-based acquisitions, the transaction tends to decrease financial leverage.

Trifts (1991) observed the impact of financial leverage on payment methods in transactions. They examined a total of 122 samples of completed acquisition from 1970 to 1985 in the USA with regard to all cash and all stock payment deals. Their results showed that as the expected high proportion of cash payment acquisitions (two-third of the cash samples) decrease financial leverage and the majority of stock-based payments increase leverage (three out of five).

A more recent and supportive study published by Uysal (2011) who analyzed the relation between acquisition payment methods and corporate leverage levels. They defined overleveraged as the firm has an excessive debt level, whereas underleveraged is just the opposite of low debt level in the firm. They found that overleveraged bidder companies have lower premiums and reluctant to propose cash in acquisitions and prefer stock exchange, while underleveraged companies are more likely to offer cash, and avoid share exchange.

## **CHAPTER 2**

### **2. LITERATURE REVIEW**

Most of the papers in the literature have focused stock performance of both acquiring and target firms when they announce M&As based on payment method especially for the

USA and UK. For Turkey, I could not find related papers analyzing the impact of method of payments in M&As, instead I decided to cover the papers regarding to abnormal returns when M&A announcement made in more general perspectives, regardless of payment method.

## **2.1. Return to Shareholders of Acquiring and Target Companies**

Next section, I have tried to summarize different aspects, which analyzed and implemented by different authors at different timelines about how payment methods affect related parties' stock performance in M&As from the USA and UK.

### **2.1.1. Examples from the World**

Huang and Walking (1987) researched target firms' return following the transaction announcement made. They analyzed the deals between April 1977 and September 1982 from the USA with a total sample of 204 regarding acquisition types and form of payment. They created three-section, and each of them included three or four more subsections as well. They defined acquisition types as a merger, tender offer and not disclosed; method of payments as cash, mixed, stock, and not disclosed and lastly target management's attitude as resisted, friendly and not disclosed. Their time interval was from -50 day to +50 day around the announcement date. They found that in the cash payment method, the target firm's average cumulative abnormal return is 29%, whereas share payment return is almost half of the cash payment return. For the mixed payment, the return is 23%. Besides, they argued that when the parties do not disclose their payment methods, the average cumulative abnormal return of acquired companies is around 15%, that is the almost same level as the stock payment method. They also showed the abnormal return differences among cash and share is 12.2%, and t-statistics is significant 3.97. Finally, they concluded that the cash-based deals provide more return to acquired firm's equity holders against other payment methods.

Travlos (1987) analyzed 167 deals in the USA from 1972 to 1981. All deals are divided into three categories according to payment methods. Transactions are fully financed by either exchange of cash, stock or mixed payment. They calculated average daily and cumulative abnormal returns of acquiring firms for the period between -10 to +10 days in accordance with announcement day. It is appeared that there is not positive impact if stock



financing preferred. Abnormal return one day before the announcement is -0.78%, which is significantly different from zero at 1% level, and on the announcement day, the abnormal return is again -0.69%, which is again significantly different at the same level. Whereas, acquiring companies which prefer cash, experience average normal returns. For instance, average abnormal return is 0.29% on announcement day, that is statistically insignificant at 5% level. On the other hand, average abnormal return is -0.05% one day before announcement, that is again insignificant.

They also looked at the relationship between merger proposals and tender offers while comparing each other when there is a different payment method in the transaction. Tender offers differentiate itself from merger proposals through the acquiring company directly reach out to shareholders of the acquired firm and propose an offer to the shareholders instead of reaching the target's management. In this way, purchasing stock directly from shareholders provide a shortcut in such bypassing executive management and board of directors of acquired firm. They found that stock exchange offers in both merger proposals and tender offers associated with negative abnormal returns. The daily mean of average abnormal returns for -1 day to 0 is -0.82% and -1.02% respectively in a combination of cash and stock payment method, which are significant at 1% level. Moreover, daily mean of average abnormal returns for a combination of payment methods is 2.88% in tender offers, which is significant at 1% level in the same time period, with a z-score of 4.34. These results show that different results occur in different payment methods for mergers and tender offers.

The final study conducted by them was about a comparison of successful and unsuccessful takeover bids with regard to different payment methods. They distinguished unsuccessful bids through if the acquired company survives as a separate entity and bidder firm abandons its takeover bids and fails to acquire an interest in the target company's equity (more than 20%) for one-year period following the initial offer. They analyzed 64 unsuccessful takeover attempts for the period 1973 to 1982. While 47 of the total sample was cash payment, 12 stock payment and the rest were the combinations of both. They looked at -5 to +5 day around the announcement day. In unsuccessful bids and stock payment method, abnormal return on the day prior to the announcement of takeover attempt is -1.92%, which is significantly different from zero at the 1% level and z-score is -3.74. Moreover, on the

announcement day, abnormal return is -2.09%, which is again significant at the 1% level and z-score is -3.69. On the other hand, for the same periods in cash offers, corresponding average abnormal returns are 0.14% and z-score is 0.22, and 0.31% and z-score is 1.09 respectively, which are also insignificant at different levels. Consequently, apart from successful takeovers, in stock payment methods, the abnormal returns are associated with negative results compare to cash payment methods.

Another research published by Wansley, Lane and Yang (1983), who researched transactions between January 1970 and December 1978 and analyzed 203 acquiring firms in corresponding dates. They looked not only payment method in M&As but also merger types as well. They defined merger types in three different forms; nonconglomerate, pure conglomerate and other conglomerate. Conglomerate means a corporation, which has unrelated business operations to each other. It holds controlling stakes of smaller companies, which operate different sectors. They specified their time intervals -40, +40 days around the announcement date. They only evaluated cash payment method when comparing merger types, find that pure conglomerates perform better than other types at announcement and following day. Numerically, abnormal return of announcement effect of pure conglomerates is 14.16%, whereas, nonconglomerates perform 10.22%. However, in each scenario, the findings are not significant at 1% level.

They also assessed different payment methods in conglomerate M&As. In cash-financed M&As, cumulative average abnormal return is 33.54%, that is significantly greater than share exchange (17.47%) and mixed payment methods (11.77%). They pointed out that, the performance of cash-financed exceeds others. T-statistic for daily mean differences is 2.49 and 1.84 for stock and mixed payment respectively, which are statistically significant at 1% and 5% level.

Andrade, Mitchell, and Stafford (2001) published the research which constituted 3,688 transactions from the period 1973 to 1999 in the USA. They analyzed the impact of the method of payments in three-day announcement periods. In stock finance deals, bidder firms have negative cumulative abnormal returns of -1.5%, but, the firm which prefers cash financing in the transactions, have cumulative abnormal returns of 0.4% which is statistically insignificant. Thus, target firms perform better in cash financing methods compare to stock

financing. They observed that CAR for acquired is 20% in cash financing. However, in stock financing deals, the return decrease to 13% and both are statistically significant at the 5% level.

Another three-day CAR calculation for payment methods is published by Fuller and Glatzer (2003). They collected a total sample of 328 takeovers from the USA between January 1, 2005, and December 31, 2001. They reviewed cross borders deals, in which bidder firms originated in the USA and listed on NYSE, NASDAQ or AMEX and acquired firms are from the rest of the world. Some deals are chosen where bidder company buys at least half of target companies' stakes and pays 1 million US dollars or more for corresponding shares. They grouped payment methods and listing positions of target companies into two or three categories: cash and stock, and public, private and subsidiary of main entity respectively. They found that bidder companies that acquire public targets, experience statistically negative CAR of 0.54% for 3-day period around the announcement date, whereas, statistically positive of 0.71% and 1.67% for private target companies and subsidiaries respectively regardless of payment method. However, if the acquired company is listed and cash is used, acquiring's returns are insignificant. In the stock payment method, the return is negative and significant 1.51%. CAR is positive and significant 1.38% when the cash payment method is used for private target firms and negative and insignificant -0.22% for stock payments. In addition, in subsidiary acquisitions, the acquiring firms' returns performed positive significant return of 2.07% when cash used however insignificant and negative return -0.21% for stock payment methods. They also applied multivariate regression and confirm that bidder firms that offer stock payment in M&As have significantly lower returns compared to the other companies which prefer cash payment.

On the contrary, Chang (1998) found different results from the above authors. They analyzed USA bidding firms, which paid at least 10 million US dollars for the purchase price to the target company and did not operate in financial sectors. They created subgroups based on publicly traded situation of acquired company and divide them based on public and private situations. Their sample was 281 takeovers in which consist of 131 cash, 50 mixed and 100 stock based payments for private target companies between 1981 and 1992. For public target companies, 255 merger proposals were collected, 101 of mergers were cash payments and

the rest were stock payments. There were no mixed payments in public target companies. They analyzed average abnormal return for acquiring companies' return from one day earlier to announcement and observed statistically significant at 5% level and found that for private target companies and cash payment method, bidder companies earn 0.09% average abnormal return (t statistics = 0.34), which is statistically insignificant. However, in stock payment, bidders have a statistically significant return of 2.64% (t statistics = 7.49). In addition, the cash and stock bidders' median abnormal returns are -0.18% and 0.89% respectively.

Other than private companies, they probed the abnormal return of bidder firms when they acquire public companies. Thus, in cash payment method, the bidder performs insignificant average abnormal return of -0.02% (t-stat = -0.06) and for stock payment, acquiring companies earn a significant -2.46% average abnormal return (t-stat = -9.85). Cash and stock bidders' median of abnormal returns are -0.17% and -2.02% respectively.

Correspondingly, Draper and Paudyal (2006) published similar research like Chang's (1998) study. They analyzed the payment method's impact and target companies' status in M&As for bidder firms. Their sample was completed deals among 1981 and 2001 in the UK, both bidder and acquired companies was domiciled, and publicly traded in UK stock exchange (London Tech, AIM, USM and LSE). In their sample, cash financing bids were 4,663 and stock financing bids were 726. They researched buy-and-hold excess returns using two asset-pricing models, which are the capital asset pricing model (CAPM) and Fama-French three-factor model (3-factor) and analyze 5% and 10% significant levels. They also divided holding periods into four category, pre-event (-2, -20), around event (-1, +1), post-event (+2, +20) and entire event (-20, +20).

In all bidders (which acquired listed and private target firms), pre-event and entire event returns are equal to 1.29% and 2.93% respectively and statistically significant in share payment method compare to cash payments. However, around the event period, cash returns are higher and significant at 5% level. For listed target firms, bidder companies' pre-event returns 2.13% much higher in stock exchange and statistically significant at 5% level. Nevertheless, acquiring's returns are negative and insignificant in the rest of holding periods. On the other hand, all holding period returns are sensitive and insignificantly negative in cash payment method. In bidders for private target firms, the returns of both cash and share

payment methods are positive but differentiate at significance levels. For share payment methods, all holding periods have much higher returns than cash payment methods. For example, the entire event period returns are 4.24% for share, whereas the return for the same period is 2.15% in cash payment, in which both are statistically significant at 5% level. They proved that bidders, which acquire private target firms, earn much higher returns rather than public firms and for private target companies, share payment method returns have higher excess return than cash payment method (4.24% > 2.15%) in the entire event period.

However, they published another paper 5 years before the above paper while looking at different timelines and found different results. Draper and Paudyal (1999) researched the deals from the period of 1988 to 1996 in the UK, both acquiring and acquired companies were listed at LSE during sample period. Their final sample comprised of 581 acquired and 349 acquiring company. They again analyzed -20 to +20 period and calculated CAR for cash, stock, and mixed methods while examining significant levels at 5% and 10%. For target firms, they found that, although the level of returns is differentiated, prior to the announcement date, they performed excess returns in general regardless of payment methods. Lowest returns (4.31%) have occurred when the acquiring company uses share exchange for a payment method at the announcement date. However, in the cash payment method, the return is 8.75%, and 10.32% for the mixed payment method at the announcement date again, and all of the results are statistically significant at 5% level. Also, mixed payment method again performs better than the other two payment methods with 19.79% return indicating significant at 5% level in entire event period -20 to +20 day.

Their results showed different and insignificant results for bidding companies. At the announcement date, while share and mixed payment perform negative, the cash payment method is almost zero return with statistically insignificant. Numerically, while cash payment method performs positive 0.04%, share and mixed payment methods perform -1.17% and -1.12% respectively. There is no statistically significant level at any of payment methods, and acquiring firms performs negatively in entire event period. Eventually, they found different results when they look at different timelines in the UK. It can be seen that the perspective of investors in the UK change throughout the years.

Ang (2001) compared the impact of payment method for bidder firms when they purchase private or public companies provided by Securities Data Company and CRSP Data. Their total sample was 3308 including three types of payments: cash, stock and mixed and it is between January 1984 and June 1996. They looked at the two-day cumulative abnormal return (0, +1) and found that mixed payment methods perform better than other methods in the event window period for private target firms. The return for stock payment and cash payment are 1.32% and 1.83% respectively, both are statistically significant at 1% level, while the return for mixed payment method 1.99%, which is again statistically significant. For the public target firms, the return for stock payment is negative -1.26% (1% level significance). However, in cash and mixed payment, the returns are 0.06% and 0.14% respectively, and both are statistically insignificant.

Fuller, Netter and Stegemoller (2002) published paper about the return of bidder firms, which acquire five or more target firms which may be public, private, or subsidiary of parent company based on different payment methods. They collected a total sample of 539 unique acquiring companies making 3135 bids in the USA during the period of 1990 to 2000. They tested five-day CAR of [-2, +2] around announcement while using market model. They analyzed four-sub category to evaluate the effect of different method of payments in M&As: market's reaction to 1st bids versus 5th and higher bids, diversified and non-diversified parent target firm, the firms which acquire both private and public targets and acquired's compatible size compare to acquiring company.

First category, which was the acquiring which purchased five or more target companies during a 3-year period between 1990 and 2000. For the first bid, they specified a 3-year constraint and the following deals have occurred after 3-year of the first bid. In 1st bid period, CAR for acquiring companies which acquire public targets, experience negative returns in cash and stock payment method, but positive return in mixed payment (all of three return is statistically insignificant). For private targets, all the payment methods perform positive and statistically significant at 1% level and mixed payment has the highest return of 4.93%. For subsidiary targets, although all payment methods provide an excess return, only cash payment is statistically significant at 1% with 3.68% excess return. In 5th or higher bids, the reaction of market is overall lower compare to 1st bids. For public targets, all the payment

methods end up with negative returns and statistically insignificant. In private targets, all payment methods are positive however statistically insignificant again. The only cash payment method has a positive return of 1.94% and statistically significant at 1% level when bidder acquires subsidiary target company.

In the second category, which is a diversified versus non-diversified parent company. A diversified parent is described as a parent company whose three-digit SIC code is different from the subsidiary company. In diversified parent, when bidder companies make its 1st bid, they had excess return of 3.42% (significant at 1%) if cash is preferred. For 5th and higher bids, similar result comes to picture as the excess return in cash payment is 2.45% and statistically significant at 1% level. Other payment methods differentiate and statistically insignificant.

In the third category, which is the bidder firm that acquires both or only private and targets. In private targets, there is positive excess return and statistically significant at 1% level regardless of payment method. Moreover, only cash and mixed payment returns provide statistically significant results compared to stock payments in subsidiary targets. If firms acquire only private targets, there is a positive return in three payment methods. The cash payment method is accompanied with the highest return and statistically significant at 5% level. If firms acquire only public targets, market reaction is negative only at stock payment method. However, reaction to others is positive but statistically insignificant.

The last category, which is target firm's relative size. They classified target firms' size as below 5%, between 5% and 9.99%, between 10% - 19.99% and above 20% of the bidder company. For public companies, if target companies' size is between 10% and 19.99% compare to bidder companies, only cash-based has positive return of 3.28% and statistically significant at 1% level. Also in stock-based, -4.37% return is statistically significant at 1% level when target's size exceeding 20% of bidder company. Other results in different sizes and payments are changeable and insignificant at 1% level. For private companies, if target's size is above 20%, there are positive excess earnings which are statistically significant at 1% level irrespective of payment method. Between 10% and 19.99%, only cash and stock payment return have positive and significant returns. The cash and mixed payment returns are 8.07% and 6.55% respectively in subsidiary targets when size of the target company is

above 20%, which are also statistically significant at 1% level. Lastly, between 5% and 9.99%, only in cash payment returns, there is excess earnings of 2.74% that is significant at 1% level. As a result, although they found different returns on different aspects, generally cash payment method is the most likely positive return providing to acquiring companies.

A more recent study conducted by Fischer (2017); they researched the impact of source of financing on takeovers for bidding firms. The total sample of 610 takeovers, which collected the date between 1991 and 2009 regardless of geographical restrictions. Financial bidder companies are excluded and transaction value exceeds one million US Dollar deals are chosen. Rather than simply looking at the cash and stock payments, in detail, they created four categories: bank financing (credit), stock payments, debt issuing, and internal corporate funds. In other words, they divide cash payments into three categories and called financing, debt issuing, and internal corporate funding, and examining the performance of acquiring firms looking at three-day cumulative abnormal returns (-1, +1). They found that fully credit financing deals perform better than other payment methods with 2.15% CAR which is significant at 1% level. Fully financed stock deals and debt issues have negative returns of -0.92% and -0.05% respectively, both are statistically insignificant. Internal funds also perform positively in a 3-day event window with 1.22%, again statistically significant at 10% level. Besides, they used multivariate regression and found similar results to the above results as well. They explained the success of credit financing returns in a way that, when the bank involves the transaction the most likely they will provide financing to good cases. Thus, these kinds of deals will pronounce as good news among investors which may take long position. Another rationale was that managers avoid wasting free cash flows when they use credit financing in takeovers due to the interest-bearing condition of credits.

In addition, some authors focus on the long-term performance of bidder and target companies rather than a short-term period. For example, Loughran and Vijh (1997) analyzed 5-year performance of payment method effects for 947 acquisitions during 1970 – 1989 in the USA. They measured the excess abnormal returns while looking at the buy-and-hold returns over the 5-year period for the bidding firms and matching firms. Matching firm means that a firm selected based on the market value of equity and book-to-market ratio. They divided method of payment as full cash, full stock, and mixed, and subset three types of



acquisitions: merger, tender offer, and ambiguous. If an acquisition is specified as ambiguous, the public news reports that inadequate for satisfactory classification.

In mergers and stock payment methods, acquirer return is 61.9% and matching return is 86.9%, the difference between average buy-and-hold returns for acquirer and matching is -25%, which is statistically significant (t statistics -2.94) at 5% level. In cash payment, acquirer return is 97.7% and matching return is 102.6%, the difference is -4.9%, which is statistically insignificant (t statistics -0.32). In mixed payment, acquirer return is 101.4% and matching return is 110.7%, the difference is -9.3%, which is statistically insignificant (t statistics -0.65).

Tender offers seem like takeovers that are more hostile compared to mergers types. In tender offers and stock payment methods, the acquirer return is 4.8% and matching return is 40.9%, the difference is -36.1% which is statistically insignificant (t statistics -1.18). In cash payment, acquirer return is 145.6% and matching return is 83.9%, the difference is 61.7% which is statistically significant (t statistics 2.03) at 5% level. In mixed payment, the acquirer return is 99.4% and matching return is 145.4%, the difference is 43.0% which is statistically insignificant (t statistics -1.02).

In an ambiguous mode of acquisitions and stock payment methods, acquirer return is 68.5% and matching return 57.4%, the difference is -24.2% which is statistically insignificant (t statistics -2.92). In cash payment, acquirer return is 113.2% and matching return is 94.7%, the difference is 18.5%, which is statistically insignificant (t statistics 1.27). In mixed payment, acquirer return is 102.1% and matching return is 111.7%, the difference is -9.6%, which is statistically insignificant (t statistics -0.72). As a result, they concluded that mixed and cash payments perform better than stock payments in mergers for a five-year event period, however, the cash payment method has a better performance compared to other methods in tender offers. Finally, in the ambiguous mode of acquisitions, again mixed payment method's returns are higher than other methods. They also highlighted the rationality of measuring the five-year event period. For instance, after the acquisition, the restructuring and new manager appointments, consolidation of two firms, and creating new business plan can take a few years and under these assumptions, examining the longer window could provide some evidence about the returns.

Last but not least, they also measured the non-overlapping acquisitions when one firm acquires more than one company during the 5-year period, they removed later overlapping deals and mixed payment methods. A total sub-sample of 214 firms is examined under these situations. In mergers and stock payment methods, acquirer return is 60.4% and matching return is 84% and the difference is -23.6% which is statistically insignificant (t statistics -2.57). In cash payment, acquirer return is 103.1% and matching return is 98%, the difference is 5.1% which is statistically insignificant (t statistics 0.29). In tender offers and stock payment, acquirer return is 4.8% and matching return is 40.9%, the difference is -36.1% which is statistically insignificant (t statistics -1.18). In cash payment, acquirer return is 151.6% and matching return is 81.8%, the difference is 69.8% which is statistically significant (t statistics 1.96) at 10% level. To sum up, clearly whether method of payment or mode of acquisition is not crucial determinants of long-term post-transaction returns.

Another long-term performance analysis contribution made by Rau and Vermaelen (1998) who measured how glamour and value acquirer companies perform in the 3-year period after the transaction announced based on different payment methods regardless of the acquired firms' status (either private or public) in the USA. They looked at a total sample of 3,517 mergers and tender offers, which occurred date range from January 1, 1980 to December 31, 1991. They defined glamour acquirers as the company that has low book to market ratio (undervalued) in stock exchange, whereas value bidders have high book to market ratio (overvalued). They analyzed bias-adjusted CARs for acquiring companies. In stock-financed deals, they only analyzed mergers rather than tender offers and found that glamour acquirers perform -3.05%, whereas value acquirers perform -1.37%, which is better than glamour acquirers in the 36-month period. But glamour acquirers perform better results at the 25-36-month period with 5.49% compared to value acquirers of 2.19%. Each performance in stock-financed deals is statistically insignificant. In cash-financed deals, they both looked at the mergers and tender offers performance. For mergers, value acquirers have a higher return of 11.69% in 3-year period compared to glamour acquirers' performance of -11.51%. Also, in tender offers as well, value acquirers have 12.43% positive return which is significant at 1% level. They perform better than glamour acquirers for a three-year period. As a result, they concluded that glamour firms performance is poor than value firms in any

case without considering payment methods and also, the cash payment provides more returns to the shareholder of value acquirers following the announcement of M&As.

Antoniou and Zhao (2004) analyzed the three-year performance of bidder firms after the takeover announcement based on their different payment preferences for the UK. The 179 sample public bidder companies originated in the UK between 1991 and 1998. They measured CAR and BHAR using four payment types: cash, stock, mixed and alternative. Alternative payment methods mean that acquiring companies provide an option to the target firm's management who can either choose full cash or full equity based on their own preferences. They found that, for both CAR and BHAR, acquiring firms who prefer stock payment perform worse than other methods and in the first year, the result is statistically significant at 5% two-sided t-test. On the other hand, although it is statistically insignificant, the mixed payment method's return in CAR and BHAR are better than other methods. They also implemented the same calculation and methodology for non-overlapping acquiring firms for the same period as well and find similar results. As a result, though stock-based method is the poorest, mixed has the best returns compared to other methods.

Lastly, the most recent and final study conducted by Fischer's (2017) paper, which I mentioned before, studied acquiring companies' long-term performance. They divided the total sample based on geographical distinction with regard to the USA and Worldwide and looked at three-year stock price performance with OLS and WLS Alpha regression after the announcement of the deal. In worldwide, they observed that the acquiring companies, which prefer stock issuing as a payment method, have poor performance of -0.89% which is significant at 5% level than cash payment 0.00%. On the other hand, similar outcomes are also found when the focus turned to USA. Stock-financed deals which have -2.59% performance (significant at 1% level), are weaker as opposed to cash-financed deals. Correspondingly, the findings are also in line with their short-term results.

### **2.1.2. Examples from Turkey**

As I mentioned before, Turkey's papers have much broader perspectives to focus on the share price performance of companies when they announce transactions regardless of payment methods or any other status criteria.

One of the oldest paper published by Yörük and Ban (2006), they examined 8 mergers from food sectors which are announced between 1997 and 2004. They looked at the short- [-5,+5] and long-term [-116, +116] period of merged companies' performance while calculating cumulative abnormal returns and wealth relative performance. They found that, in the long term, only 3 of 8 merged companies perform better than the market after the announcement made which are also a small amount of excess returns. In the short term, similar results have been found: this time 4 of 8 merged companies better than market performance.

Hekimoğlu and Tanyeri (2011) analyzed non-financial Turkish firms' share price performance in mergers and partial acquisitions between 1991 and 2009. Their sample was 125 M&A transactions and they calculated 3-day event window of cumulative and daily abnormal returns for bidder companies regarding completion status of deals. They found that there are positive returns from -1 day to +1 day with 1.22%, 2.04%, and 1.62% respectively in each day, which are statistically significant at 1% level. In completed deals, the results are again statistically significant at 1% level for three days, however, if the deal is not completed; only the day after the announcement made, the return is positive and statistically significant. For mergers, in three-day event window period, the returns are positive and statistically significant but in partial acquisitions, only the announcement date returns are statistically significant at 1% level. Pursuant to completion status of deals, if M&A is completed, three-day abnormal returns are positive and statistically significant at 1% level. However, if it is not completed, only the announcement date returns are positive and statistically significant.

They also analyzed cumulative abnormal returns with [-1,+1], [-3,+3] and [-5,+5] time intervals. In mergers, excess returns are higher than partial acquisitions regardless of time intervals, which are also statistically significant at 1% level. But in the partial acquisitions, only three-day event window returns are statistically significant at 1% level. Besides, if the deals are completed, both in mergers and partial acquisitions, the returns are positive and statistically significant without considering time intervals.

A most recent and comprehensive study published by Ebru (2015), who examined the stock market reaction of acquiring companies which are subject to M&As for the period of 1994 to 2013. Total sample of 106 acquisitions are used and results showed that mean of

CAR is 1.88%, which is statistically significant at 1% level (t-test=2.68) from -3 to +1 day. Also, Wilcoxon signed-rank test shows similar results with 5% statistical significance for the same time intervals.

Also, domestic vs cross-border, and public vs private target acquisitions are examined, however, according to difference tests (t-test and Mann-Whitney test / z value), there are no statistical significance results at those type acquisitions. However, in the same business vs unrelated business comparison, difference tests of t-test and Mann-Whitney test results are 2.35 and -2.75 respectively and both statistically significant at 5% and 1% level in -5 to +1 day. The mean CAR of same business acquisitions is 3.83%, while for unrelated acquisitions, abnormal return is 0.45%. Lastly, acquisitions vs mergers are also examined and mergers have much more return compare to acquisitions in [-5,0] and [-3,0] time intervals, which are statistically significant at 1% level in t-test and Mann-Whitney test.

As a result, I tried to summarize some of the examples from Turkey, which generally focus on the share price performance of companies during the M&A announcement made without considering the impact of payment methods.

## **CHAPTER 3**

### **3. DATA & METHODOLOGY**

This section comprises of research methodology as well as the data used for collecting necessary inputs. In the first part, content of data is clarified. Then, the methodology plan is explained in a detail way in order to test hypothesis.

#### **3.1. Data**

Companies used in this paper meet the following criteria and conditions:

1. Either or both acquiring and target company were listing in Borsa Istanbul (Istanbul Stock Exchange) at the time takeover announced.
2. All companies is collected from Bloomberg and Thomson Reuters databases.
3. The announcement date of M&As between January 1, 2000 and December 31, 2018.
4. Deals are completed.
5. All companies have available daily returns between estimation and observation periods.

6. No purchase price or sector restriction is used.
7. If a company is in a position of an acquiring or a target more than one time and the estimation or observation period of these two deals intersect each other, the most recent deal is ignored due to older date deal's impact on share price of security in order to calculate abnormal returns.
8. There is no other major news announcements regarding the companies in estimation and observation period.

After executing above criteria's, total sample becomes 304 mergers and acquisitions. Then, I categorized M&As based on payment methods: full cash and full stock. Contrary to international examples, mixed payment method is not a common way to finance deals in Turkey, at least in publicly announced deals. Thus, 87% of total sample consists of cash payment methods, which is sample of 266 M&As, the rest is the stock payments.

### **3.2. Methodology**

In these kinds of researches, event study methodology is applied to test abnormal returns of the companies. Dyckman, Philbrick and Stephan (1984) defined event study as a statistical and empirical analysis of the relationship between share prices and economic events. The stochastic change in stock prices considering company's specific economic event is evocative phenomenon in terms of testing conclusive return for related stakeholders of the company. Return of events, which have an impact on a stock called abnormal returns. Abnormal return is calculated through deducting the normal returns from actual returns. Actual returns are realized returns and can empirically computable, whereas normal returns mean that the performance of the stock when the economic event would not have been realized, which needs to be estimated. This means that event study methodology utilize expected returns through the calculation of abnormal returns.

Brown and Warner (1985) stated that there are three methods for calculation of abnormal return which are explained in their paper. First method is mean adjusted returns that is difference among security's arithmetic return for particular date and simple average of security's return in the estimation period.

Mean adjusted return is the following formula:

$$A_{i t} = R_{i t} - \bar{R}_i \quad (3.1.)$$

Where;

$A_{i t}$  as the excess return for security  $i$  at day  $t$

$R_{i t}$  as arithmetic return for security  $i$  at day  $t$

$\bar{R}_i$  as the simple average of security  $i$ 's daily returns in determined estimation period.

Second method is market adjusted returns. This time rather than deducting simple average of security's return, the average of index return is used in the corresponding dates.

Market adjusted return is the following formula:

$$A_{i t} = R_{i t} - \bar{R}_{m, t} \quad (3.2.)$$

Where;

$\bar{R}_{m, t}$  as the return on index for day  $t$

The last method, which I used in my study as well, is ordinary least square (OLS) market model. In this method,  $\hat{\alpha}_i$  and  $\beta_i$  are OLS value from estimation period.

OLS market model is the following formula:

$$A_{i t} = R_{i t} - \hat{\alpha}_i - \beta_i \bar{R}_{m t} \quad (3.3.)$$

Where;

$\hat{\alpha}_i$  as the excess return of security above or beyond the market index in the estimation period.

$\beta_i$  as the measurement of the volatility of security compared to market as whole in the estimation period. OLS market model is also used by Fama et al.'s (1969) to test abnormal returns of shares, which subject to stock splits process. This study is one of oldest and most influential paper which comprises of event study methodology.

In addition to above three model presented so far, there is another model as well. The theoretical model, called as capital asset pricing model (CAPM), which can be found Sharpe and Alexander's (1990) finance textbooks. CAPM is the following formula:

$$A_{i t} = E(R_{i t}) - R_{f t} - \beta_i [E(R_{m t}) - R_{f t}] \quad (3.4.)$$

Where;

$E(R_{i t})$  is the expected or normal return on share  $i$  for time  $t$ ,

$R_{f t}$  is the risk-free rate of interest for the corresponding shares which are associated with generally related country's 10-year government bond yield.

The reason why I chose OLS regression model in my study is explained in Armitage's (1995) paper. They stimulated the models in their experiments while comparing them in each other based on share returns. According to their experiments, although none of method was completely superior than other explicitly, OLS market model performed significantly better at the %5 significance level than either the mean adjusted and market adjusted return model. These results also supported by Dyckman, Phillbrick and Stephan (1984) as well. When it comes to comparison of OLS market model to CAPM; Chopra, Lakonishok and Ritter (1992) explained that, the return of per shares' beta risk is less than  $(R_{mt}) - R_{ft}$  which is derived in the CAPM, can distort results when shares have very different betas.

After finding the abnormal returns through OLS regression model, next step is to calculate cumulative abnormal returns (CARs) which are calculated by summing up day by day abnormal returns based on observation periods. So, CAR is the following formula:

$$CAR_{it} = A_{i1} + A_{i2} + A_{i3} + \dots + A_{it} = \sum_{t=1}^t A_{it} \quad (3.5.)$$

Where;

$CAR_{it}$  is the cumulative abnormal return of stock i on date range of t.

A test statistic is a hypothesis testing tool, which measures the probability that the actual value of the parameter is not zero. Therefore, t-test measures attribute of a sample by using the statistical hypothesis testing. The large absolute value of t means that it is less likely that the parameter's actual value could be zero. T statistics is the following formula:

$$t_{CAR} = CAR_{it} / (\sigma(CAR_{it}) / \sqrt{n}) \quad (3.6.)$$

Where;

$t_{CAR}$  is the test statistics of cumulative abnormal return,

$\sigma$  is standard deviation of CAR for the acquiring and target companies,

$n$  is number of observations.

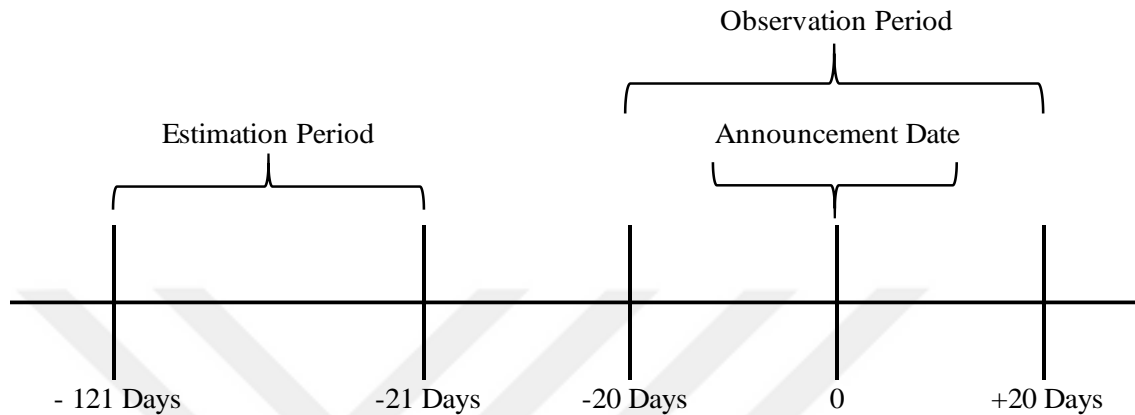


### 3.3. Event Window

Another significant points in the event study is determining the event window which is the date interval covers pre and post M&A announcement periods and it consists of estimation period and observation period. Estimation period is the period related to previous days of the M&A announcement and assumes what stock price should be around the event date, before and afterward, and is calculated before the event announced according to OLS market model. Moreover, observation period where stock price observed throughout to M&A announcement in the determined time intervals. In each study, estimation and observation periods may cover different time intervals depend on the authors' perspectives. It can be short or long-time intervals for different calculation purposes.

According to Peterson (1989), estimation periods range is differing from 100 to 300 days for daily researches and 24 to 60 months for monthly studies. Prolongation of estimation period can cause out of date coefficients of the model such as  $\hat{\alpha}_i$  and  $\beta_i$ . Also, Dyckman, Phillbrick and Stephan (1984) had a similar explanation to the event period and they stated that shortening of estimation period has positive effect on the identification of present abnormal returns. For this reason, I have decided that the estimation period for the related companies should enclose 100 trading days before the observation period. The range is, therefore, between -121 trading day and -21 trading day for the calculation of estimation period (Table 3.1.).

Table 3.1. : Event Window Regarding to M&A Announcement Date



The observation period range which can be seen in Table 3.1. is between -20 to +20 trading day. Moreover, to see more short-term effect, I also used [-2, +2], [-5, +5], [-10, +10] of date intervals as well. Five-day observation period [-2, +2] is the most common date interval among authors if the announcement date is known precisely.

### 3.4. Summary of Hypothesis

When I consider acquiring companies' returns, most of the authors who have examined international examples, have confirmed that the cash payment method may provide higher return compare to stock payments. Wansley (1983), Travlos (1987), Andrade, Mitchell and Stafford (2001), Fuller and Glatzer (2003) and Fischer (2017) are the ones who found cash payment provides a higher return. Nevertheless, Chang (1998), Draper and Paudyal (2006) and Loughran and Vijh (1997) have found the contrary result which is stock payment provides higher returns compared to cash payment. Moreover, for the target companies' return, none of the authors have stated that stock-based payments contribute superior return than cash. In opposition, Huang and Walking (1987), and Andrade, Mitchell and Stafford (2001) found that target companies provided excess returns when they acquired or merged through the cash payment method.

As can be understood that, according to the literature review above, there is a mixed result for the acquiring company regarding payment methods. However, the outcomes for the target company seems obvious which is cash provides a superior return than a stock.

Apart from international examples, the impact of payment method in the M&A transaction for both acquiring and target company for Turkey is uncertain, based on my knowledge none of the authors have examined M&A transactions according to payment method. Due to a lack of previous studies, I have tested this impact for the acquiring and target company in this paper. Thus, hypotheses are formed respectively:

**H<sub>0</sub>:** The target and acquiring companies that are listed in Borsa Istanbul and used stock exchange as a method of payment in the M&A transactions, their cumulative and daily average abnormal returns around the M&A announcement cannot exceed those companies which used cash as a method of payment in the transactions.

**H<sub>1</sub>:** The target and acquiring companies that are listed in Borsa Istanbul and used stock exchange as a method of payment in the M&A transactions, their cumulative and daily average abnormal returns around the M&A announcement can exceed those companies which used cash as a method of payment in the transactions.

Based on hypotheses stated above, test results are evaluated in the following section.

## **CHAPTER 4**

### **4. TEST RESULTS: EMPIRICAL FINDINGS**

#### **4.1. The Return of Target Companies**

Table 4.1. presents average daily abnormal return (hereafter AR) of target companies around the M&A announcements according to payment methods. Total sample consists of 112 cash-based and 35 stock-based M&As for the acquired firms. The first column is the event window, which covers 20 trading days before the announcement date ( $t = 0$ ) and 20 trading days after (1). The second column represents average AR of target companies which acquired or merged through cash payment method (2). The third column shows the T-test results in corresponding average AR (3) for cash payments. The fourth column contains average AR of target companies which acquired or merged through stock payment method

(4). Lastly, the fifth column represents T-test results in corresponding average AR (5) for stock payments.

As can be shown in Table 4.1. on the announcement day, target companies' average AR is positive regardless of payment methods. In cash payment deals, average AR (2) is 1.0% at the announcement date however, it is not statistically significant (t-test = 0.4). On the other hand, average AR of stock payment (4) is much higher than cash payment, which is 4.2% at the announcement date but again it is not statistically significant either (t-test = 1.53). So far, it has been observed that daily average AR of target companies at the announcement date is positive but not statistically significant regardless of payment methods. When I compare my results to international examples, similar result has been founded by Huang and Walking (1987). They found that daily average AR of target companies at the announcement date is positive but not statistically significant.

Table 4.1. : Daily Average Abnormal Return (AR%) of One Hundred Twelve Target Companies in Cash Payment, and Thirty-Five Target Companies in Stock Payment Method, and T-test Results for Each Day, from Twenty Trading Day before and Twenty Trading Day around the Announcement (Day Zero) of M&As

Years 2000 through 2018				
(1) Event Day	Target Companies			
	Cash Payment		Stock Payment	
	(2) AR%	(3) T-test	(4) AR%	(5) T-test
-20	-0.2%	-0.06	0.7%	0.27
-19	0.3%	0.10	1.3%	0.47
-18	0.3%	0.10	-1.3%	-0.46
-17	-0.2%	-0.07	-0.6%	-0.23
-16	-0.1%	-0.05	0.4%	0.16
-15	0.2%	0.07	-0.9%	-0.32
-14	0.5%	0.20	0.0%	-0.02
-13	0.7%	0.27	0.1%	0.05
-12	0.5%	0.21	-0.5%	-0.17
-11	-0.6%	-0.25	0.3%	0.10
-10	-0.2%	-0.07	0.5%	0.19
-9	0.1%	0.04	0.1%	0.02
-8	0.5%	0.18	0.4%	0.13
-7	0.0%	-0.01	-0.7%	-0.24
-6	-0.1%	-0.05	-0.4%	-0.15
-5	0.4%	0.16	-0.7%	-0.26
-4	0.7%	0.28	-0.1%	-0.02
-3	0.4%	0.17	0.7%	0.27
-2	0.7%	0.27	-0.3%	-0.13
-1	0.4%	0.15	2.8%	1.02
<b>0</b>	<b>1.0%</b>	<b>0.40</b>	<b>4.2%</b>	<b>1.53</b>
+1	0.3%	0.11	0.1%	0.03
+2	-0.6%	-0.24	-1.2%	-0.44
+3	-0.6%	-0.25	-1.7%	-0.60
+4	-0.2%	-0.08	-1.7%	-0.63
+5	-0.5%	-0.21	-0.9%	-0.32
+6	-0.3%	-0.11	-1.3%	-0.49
+7	-0.7%	-0.28	0.0%	-0.02
+8	-0.4%	-0.15	0.7%	0.24
+9	0.6%	0.23	-0.1%	-0.05
+10	0.0%	-0.01	-0.6%	-0.23
+11	-0.5%	-0.22	-0.8%	-0.28
+12	0.1%	0.02	-0.1%	-0.04
+13	0.0%	-0.01	-0.6%	-0.20
+14	-0.5%	-0.18	0.1%	0.02
+15	-0.5%	-0.19	-0.8%	-0.30
+16	0.1%	0.06	-0.8%	-0.28
+17	0.1%	0.03	-0.8%	-0.27
+18	-0.2%	-0.08	-0.4%	-0.13
+19	-0.4%	-0.16	-0.8%	-0.30
+20	-0.2%	-0.09	-0.7%	-0.24

I have also analyzed the cumulative abnormal return (hereafter CAR) of target companies and the results differentiate from daily average abnormal returns. Table 4.2. summarizes the performance of CAR with regard to different cumulative time intervals. In cash payment method (Column (2), (3) and (4)), five-day CAR of [-2, +2] is 1.7% which is statistically significant at 1% level (t-test = 2.50 and p-value = 0.00697). Also, eleven-day CAR of [-5, +5] is 2.0% which is also statistically significant at 5% level (t-test = 1.89 and p-value = 0.03067). In stock payment method (Column (5), (6) and (7)), five-day CAR of [-2, +2] is 5.6% and t-test result is 2.69, which is statistically significant at 1% level. So, it is concluded that five-day CAR of [-2, +2] stock payment method significantly performs better than those with cash payment methods. For the eleven-day CAR of [-5, +5], cash payment's performance is statistically better than stock payments at 5% level. Based on my knowledge, none of author from previous researches who analyzed international examples, has specified that stock payment method may provide higher return those with cash payment in short-term intervals. Thus, my findings are contrary to international examples.

Table 4.2 : Cumulative Abnormal Return (CAR%) of Target Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As

Years 2000 through 2018						
(1) Event Day	Target Companies					
	Cash Payment			Stock Payment		
	(2) CAR%	(3) T-test	(4) P-Value	(5) CAR%	(6) T-test	(7) P-Value
[-2,+2]	1.7%	2.5**	0.00697	5.6%	2.69**	0.00544
[-5,+5]	2.0%	1.89*	0.03067	1.2%	0.40	0.34579
[-10,+10]	1.4%	0.98	0.16460	-0.4%	-0.10	0.46046
[-20,+20]	0.6%	0.31	0.37857	-6.4%	-1.08	0.14376

\* Significant at the 5% level.

\*\* Significant at the 1% level.

To cover more current reaction of investors to deal announcements, I have divided the years into two group: from the beginning of 2000 to end of 2008 and from beginning of

2009 to end of 2018. As can be seen in Table 4.3., although cash and stock payments associated with positive return to target companies with regard to CAR of [-2, +2], only t-test of cash payments is statistically significant at 1% level (p-value = 0.00121). This result is inline with the findings of Huang and Walking (1987) and Andrade, Mitchell, and Stafford (2001). Both group of authors found that cash offers provide more statistically significant returns to target companies. Especially, three-day CAR of 20% is calculated by Andrade, Mitchell, and Stafford (2001) which is statistically significant at 1% level.

Table 4.3. : Cumulative Abnormal Return (CAR%) of Target Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As for The Period of 2009 and 2018

Years 2009 through 2018						
(1) Event Day	Target Companies					
	Cash Payment			Stock Payment		
	(2) CAR%	(3) T-test	(4) P-Value	(5) CAR%	(6) T-test	(7) P-Value
[-2,+2]	2.5%	3.17**	0.00121	3.9%	1.41	0.08829
[-5,+5]	1.6%	1.38	0.08640	0.8%	0.20	0.42193
[-10,+10]	0.2%	0.11	0.45639	-1.7%	-0.31	0.38016
[-20,+20]	-0.8%	-0.35	0.36379	-8.8%	-1.13	0.13708

\* Significant at the 5% level.

\*\* Significant at the 1% level.

As a result, daily average AR of target companies around the M&A announcements are positive regardless of payment methods, but they are not statistically significant. On the other hand, CAR may provide excess returns to investors especially in five-day period of [-2, +2]. Stock-financing payment methods may provide significantly higher return than those with cash payment methods for the target companies in the case of shortest event interval for the period between 2000 and 2018. So, I reject the null hypothesis. But, for more current period of 2009 to 2018, cash payment methods significantly perform better than stock payment methods. Also, significant returns are only founded in the shortest event intervals

which means that prolongation of observation period seems cause less abnormal return and statistically insignificant returns.

#### **4.2. The Return of Acquiring Companies**

In this part, I have analyzed acquiring companies' average daily AR when they announce M&A transaction in Borsa Istanbul according to different payment methods. Table 4.4. presents average daily AR of acquiring companies around the M&A announcements based on payment methods. Total sample consists of 150 cash-based and 32 stock-based M&A transactions for the acquiring companies. The first column is the event window, which covers 20 trading days before the announcement date ( $t = 0$ ) and 20 trading days after (1). The second column represents average AR of acquiring companies which financed the deal with cash payment (2). The third column shows the T-test results in corresponding average AR (3) for cash payment. The fourth column contains average AR of acquiring companies which financed the deal with stock payment method (4). Lastly, the fifth column represents T-test results in corresponding average AR (5) for stock payment.

In Table 4.4. on the announcement day, acquiring companies' average AR is positive regardless of payment methods. In cash payment deals, average AR (2) is 0.5% at the announcement date however, it is not statistically significant (t-test = 0.25). On the other hand, average AR of stock payment (4) is much higher than cash payment, which is 3.8% at the announcement date and but again it is not statistically significant either (t-test = 1.29). The results lead to a similar conclusion where I previously stated for the target companies: daily average AR of acquiring companies throughout the announcement date is positive but not statistically significant regardless of payment methods. I have compared my results to international examples: for example, Chang's (1998) paper have similar results upon my findings. They have found that average AR of acquiring companies at the announcement date is 0.09% which is statistically insignificant. On the contrary, Wansley (1983) found statistically significant returns for cash payment methods at 1% level at the announcement date (t-test = 5.87) in their study.



Tablo 4.4. : Daily Average Abnormal Return (AR%) of One Hundred Fifty Acquiring Companies in Cash Payment, and Thirty-Two Acquiring Companies in Stock Payment Method, and T-test Results for Each Day, from Twenty Trading Day before and Twenty Trading Day after the Announcement (Day Zero) of M&As

Years 2000 through 2018				
Acquiring Companies				
(1) Event Day	Cash Payment		Stock Payment	
	(2) AR%	(3) T-test	(4) AR%	(5) T-test
-20	0.1%	0.06	0.5%	0.17
-19	0.0%	-0.02	-0.1%	-0.03
-18	0.1%	0.03	-0.2%	-0.07
-17	-0.2%	-0.10	-0.7%	-0.25
-16	0.0%	-0.02	1.0%	0.35
-15	-0.1%	-0.06	0.2%	0.06
-14	0.0%	0.01	0.3%	0.10
-13	0.0%	-0.02	0.5%	0.17
-12	-0.1%	-0.07	-0.1%	-0.04
-11	-0.2%	-0.10	-0.2%	-0.05
-10	0.2%	0.08	0.5%	0.17
-9	0.1%	0.04	0.0%	-0.01
-8	0.1%	0.03	0.0%	-0.01
-7	0.3%	0.12	1.9%	0.65
-6	0.2%	0.09	0.2%	0.08
-5	0.2%	0.07	-0.1%	-0.02
-4	0.2%	0.08	1.0%	0.35
-3	-0.1%	-0.04	0.9%	0.31
-2	0.3%	0.12	-0.1%	-0.02
-1	0.5%	0.25	0.1%	0.05
<b>0</b>	<b>0.5%</b>	<b>0.25</b>	<b>3.8%</b>	<b>1.29</b>
+1	0.3%	0.16	1.7%	0.58
+2	-0.2%	-0.09	-0.3%	-0.10
+3	-0.3%	-0.13	1.8%	0.61
+4	-0.2%	-0.08	0.0%	0.00
+5	0.1%	0.06	-0.2%	-0.08
+6	0.0%	0.01	-0.5%	-0.17
+7	0.0%	0.02	-0.8%	-0.28
+8	0.0%	-0.01	-0.2%	-0.08
+9	0.4%	0.17	0.3%	0.11
+10	-0.2%	-0.08	0.6%	0.22
+11	-0.3%	-0.14	0.8%	0.26
+12	0.2%	0.08	-0.2%	-0.06
+13	-0.1%	-0.03	-0.8%	-0.27
+14	-0.2%	-0.11	-0.4%	-0.14
+15	-0.2%	-0.10	0.1%	0.02
+16	-0.2%	-0.09	-0.5%	-0.16
+17	0.1%	0.06	0.0%	-0.01
+18	0.0%	0.00	-0.5%	-0.15
+19	0.0%	0.02	0.1%	0.02
+20	0.1%	0.07	-1.0%	-0.34

Cumulative abnormal return (CAR) for acquiring companies has different results compare to target companies. Table 4.5. indicates CAR of acquiring companies based on cash and stock payment method.

Table 4.5. : Cumulative Abnormal Return (CAR%) of Acquiring Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As

Years 2000 through 2018						
Acquiring Companies						
(1) Event Day	Cash Payment			Stock Payment		
	(2) CAR%	(3) T-test	(4) P-Value	(5) CAR%	(6) T-test	(7) P-Value
[-2,+2]	1.4%	3.16**	0.00095	5.3%	3.29**	0.00122
[-5,+5]	1.3%	2.01*	0.02311	8.7%	3.63**	0.00049
[-10,+10]	2.3%	2.52**	0.00639	10.7%	3.25**	0.00136
[-20,+20]	1.2%	0.95	0.17182	9.5%	2.07*	0.02330

\* Significant at the 5% level.

\*\* Significant at the 1% level.

From the short review above, key finding emerges: both CAR% (5) and T-test (6) shows significantly higher returns and test score in stock payment method compare to cash payment regardless of the event window. But, it needs to be demonstrated that the CAR of cash payment method in [-2, +2], [-5, +5] and [-10, +10] are 1.4%, 1.3% and 2.3% respectively and the first and third event window is significant at 1% (p-value = 0.00095 for former and p-value = 0.00639 for latter), and the second is significant at 5% level (p-value = 0.02311). I have compared my findings to international examples, for instance Chang (1998) and Draper and Paudyal (2006) have similar results. Especially, the event window of Draper and Paudyal (2006) is same with my event window and they found that the return of stock payment is statistically significant and much higher than cash payment. In the shortest and longest event window of [-1, +1] and [-20, +20], there are statistically significant return at 5% level. These results are matched with my findings in similar event windows.

I also applied the same analysis of year distinction for acquiring companies as well like I did for target companies to see more current the reaction of investors when M&A announcement made with different payment methods. The impact of payment method is more substantial in this turn. Table 4.6. summarizes the findings which are completely different compared to target companies.

Table 4.6. : Cumulative Abnormal Return (CAR%) of Acquiring Companies Based on Cash and Stock Payment Method and T-test & P-Value Results for Cumulative Days with Regard to Different Time Intervals of M&As for The Period of 2009 and 2018

Years 2009 through 2018						
Acquiring Companies						
(1) Event Day	Cash Payment			Stock Payment		
	(2) CAR%	(3) T-test	(4) P-Value	(5) CAR%	(6) T-test	(7) P-Value
[-2,+2]	2.0%	3.86**	0.00010	4.2%	1.91*	0.03772
[-5,+5]	2.4%	3.17**	0.00101	4.7%	1.45	0.08382
[-10,+10]	3.9%	3.72**	0.00017	6.0%	1.33	0.10169
[-20,+20]	4.1%	2.81**	0.00299	4.8%	0.77	0.22663

\* Significant at the 5% level.

\*\* Significant at the 1% level.

From the results, it is clear that cash payment provides statistically significant results in between 2009 and 2018 especially with regard to T-test and P-value applications. The positive and statistically significant return of cash payment between 2009 and 2018 is similar with most of the authors which I stated previously in literature review part. Wansley (1983), Travlos (1987), Rau and Vermaelen (1998), Andrade, Mitchell and Stafford (2001), Fuller, Netter and Stegemoller (2002), Fuller and Glatzer (2003) and Fischer (2017) are the ones who find analogous result to my findings in a broad sense. For instance, Wansley (1983) stated that cash payment's CAR of 40 trading day are much higher than stock payments and statistically significant at 5% level (t-test = 2.49). Fischer's (2017) findings about the statistically significant performance of three-day CAR of cash payment at 1% level is similar

to my results as well. Also, the study of Fuller, Netter and Stegemoller (2002) showed that cash payment's AR is 3.68% in [-2, +2] time interval and it is statistically significant at 1% level for the acquiring company. Last but not least, Fuller and Glatzer (2003) also applied three-day period of CAR for acquiring companies in cash payment method and they found that there is statistically significant return of 0.71% for private target companies and insignificant return for public target companies. So, in some context their study is matched with my findings.

Consequently, the results suggest that daily average AR around the announcement date are positive in acquiring companies but none of them is statistically significant. However, significant results are found in CAR. Stock payment perform better than cash payment in the full scope years. So, I reject the null hypothesis. But it has been observed that, in cash payment deals, the event date of [-2, +2] also provide a high return of 1.4% and statistically significant results (t-test = 3.16, p-value = 0.00095) at 1% level. Whereas, the date between 2009 and 2018, cash payments have a significant return compare to stock payments.

Although the above results ensure an insight on how the investors react to M&A announcements regarding payment methods, there are some limitations that need to be stated. First, my samples include the date between 1 January 2000 and 31 December 2018, so the outcomes may be altered if I would apply different date ranges. Second, if a company is in a position of an acquiring or a target more than one time and the estimation or observation period of these two deals intersect each other, I ignored the most recent deal due to older date deal's impact on the share price of a security in order to calculate abnormal returns. Also, I adjusted stock prices based on dividend payments, stock splits, and bonus payments. Therefore, if I would include the overlapping deals and not adjust stock prices as well in such circumstances, the results would be changed. Finally, I also chose the completed deals. However, some deals' announcement and completion maybe different times due to the requirement of getting approval from competition authority and any other sort of preparations for completion. As such, there is always a probability that competition authority may reject the M&A transaction. In the scenario of rejection from competition authority following the announcement of the M&A transaction, both parties may present good performance in the

announcement date although they do not get approval from competition authority afterward for the completion of M&A transaction. So, again if I would include non-completed deals as well, the results would change somehow.

## **FINAL CHAPTER**

### **5. CONCLUSION**

The purpose of this paper was to measure and compare the impact of different payment methods used in M&As on the stock prices of both acquiring and target companies which are listed in Turkish stock exchange. I used sample of 304 mergers and acquisitions from the period 2000-2018. Share exchange and cash payment methods were observed based on daily average abnormal returns and cumulative abnormal returns while implementing different event intervals. The longest event interval was -20 trading days to +20 trading days. The outcome of the share exchange payment method for the acquiring companies has showed that companies' stockholders experienced normal and insignificant returns in daily periods but there were significant gains in cumulative perspectives of all time intervals on the dates between 2000 and 2018. However, the cumulative returns were insignificant in the period of 2009 to 2018. Conversely, cash based payments for acquiring companies has showed that average abnormal returns are normal and statistically insignificant. In cumulative perspectives, the shortest event interval of [-2, +2] and middle event interval of [-10, +10] have provided a significant return at 1% level and the returns in [-5, +5] event intervals were also statistically significant at 5% level. Finally, all returns were positive and statistically significant at 1% level regardless of different time intervals in the dates between 2009 and 2018.

The result of the stock exchange payment method for the target companies has showed that companies' stockholders experience normal and insignificant returns in daily period but there were significant gains on CAR at shortest event intervals in between 2000 and 2018. The return levels have decreased to negative returns when the event intervals are extended. Also, the returns were normal and statistically insignificant in the years 2009 through 2018. The outcome of cash payment method for target companies was normal and statistically insignificant for daily period but there were significant returns in the shortest

event window for the dates between 2009 and 2018. The returns were normal and insignificant for the remaining event windows. The same results were also valid for the date between 2000 and 2018.

The authors which explained in the literature review part have analyzed the companies which were originated in developed countries mostly in the US and UK. For the acquiring companies, the results were mixed, which means that different authors have found different results with respect to payment methods. Though, most of them have found that cash payment methods provide statistically significant returns to acquiring firms rather than stock exchange. Return levels of these studies are generally varied from 1% to 5% in the shortest event intervals. Only a few authors expressed contrary result for the acquiring firms which was stock exchange method has more returns throughout announcement days. Outcomes which have been found in this paper, accommodate supporting arguments to both sides when considering different time intervals. In the dates between 2000 and 2018, stock payment provided more return to acquiring companies, whereas, in the period of 2009 to 2018 cash payment's return was higher than acquiring companies in the Turkish stock exchange. So, the interpretation of the investors to payment methods may change as time progresses. I can attribute this difference to the increasing popularity of cash mergers and regularity requirements which favors cash-financed deals in recent times. Other than change in security market's perception, the signaling theory may be another interpretation. Signaling theory describes that stock exchange conveys the negative message about the acquiring company to stock exchange, which means management of bidder company assumes that firm's share price is overvalued in stock exchange. So, investors may respond to these stock exchange deals by taking into consideration of overvaluation of stock prices and start to short their position at the company. Myers and Majluf (1984) analyzed asymmetry of information in M&As and its impact, then connected asymmetric information to the signaling theory. They have concluded that when bidder's management be informed favorable insider, they will eventually prefer stock exchange if they presume their firm's share price is overvalued and thus, they will be in a position where closed the deal without paying anything in cash to target's shareholders.

For target companies, according to authors which stated in the literature review part, cash payment has provided more return rather than the stock exchange. The return level was plus 20% around the announcement date. As an example, Andrade, Mitchell, and Stafford (2001) found that 3-day CAR is 20% in the cash payment method. I compared these results to my findings and then, there were similarities in some of CAR event windows but the returns levels were lower than international examples. In my shortest event interval of [-2, +2], the return level was 1.7% which is statistically significant at 5% level in the period between 2000 and 2018. However, the return level reached 2.5% in the period of 2009 to 2018, which is also statistically significant at 1% level. Another important point in my findings which is also contrary to international examples, stock payment has a significant return of 5.6% which is statistically significant at 1% level in the years 2000 through 2018. Based on my knowledge, there were not any other international examples state positive results for target companies that acquired or merged with stock exchange payment method. Normally, the management of target company can prefer cash payment in the transactions in terms of their personal wealth and for the sake of the company. External investors may interpret cash-based transactions as a potential synergy opportunity for the target company and assume these transactions as good news. In my case, the market can presume that becoming a subsidiary of another entity far outweigh bought by another company.

As a result, it has been observed that the Turkish security market has similarities and differences compare to prior researches. The market's reaction to cash payment methods for the acquiring and target companies were similar, whereas there were differences between my findings and international examples for the stock exchange payment method. I have found that target companies experience positive results when they acquired or merged through the stock payment method alongside with cash payment method. Based on my knowledge, the prior researches have a supportive argument for the cash payment only. Finally, the mixed payment method is not a common way to finance deals in Turkey compare to the World. There were not examples of mixed payment in Turkey's deals, at least in the announced transactions.

Based on my findings, if I ignore all the internal and external factors, and only consider the market's short-term reaction to M&A announcements with payment method, I

recommend bidder companies to acquire target firm through stock payment method. In Turkey, it has been shown that the companies' return and statistically significance level in the stock payment method were higher than those companies which preferred cash in the transactions. Whereas, I recommend acquired companies to prefer cash in M&As, because positive reaction of market to cash-based M&A announcements lasted longer than stock-based transactions in my observation period. Further, in stock-based deals, target companies' return turned into the negative level when considering more than 5-day CAR periods. However, if other factors are included in the equation, the preferences of both sides about the choice of method of payment may change.

### **5.1. Further Research**

Looking forward, further attempts may focus at least two significant directions in addition to this paper. First, the longer period observation of both parties' stock return deserves attention especially for the post-acquisition period in Turkey's M&A transactions. It may uncover whether the payment method agreed by both parties is rationally justifiable in the long term as well. Second, econometric models, for instance, the multinomial logistic model may be applied to analyze the relationship between different payment methods and other financial variables in order to determine which payment method might be preferable in the transactions under different circumstances.



## LIST OF REFERENCES

- [1] Alshwer, A. A., Sibilkov, V., & Zaiats, N. S. (2011). Financial constraints and the method of payment in mergers and acquisitions. Available at SSRN 1364455.
- [2] Amihud, Y., Lev, B., & Travlos, N. G. (1990). Corporate control and the choice of investment financing: The case of corporate acquisitions. *The Journal of Finance*, 45(2), 603-616.
- [3] Andrade, G., Mitchell, M., & Stafford, E. (2001). New evidence and perspectives on mergers. *Journal of economic perspectives*, 15(2), 103-120.
- [4] Ang, J., & Kohers, N. (2001). The take-over market for privately held companies: the US experience. *Cambridge Journal of Economics*, 25(6), 723-748.
- [5] Antoniou, A., & Zhao, H. (2004). Long-run post takeover stock return: the impact of overlapping return, takeover premium, and method of payment. Centre for Empirical Research in Finance (CERF) Durham Business School University of Durham.
- [6] Armitage, S. (1995). Event study methods and evidence on their performance. *Journal of economic surveys*, 9(1), 25-52.
- [7] Barbopoulos, L., & Sudarsanam, S. (2012). Determinants of earnout as acquisition payment currency and bidder's value gains. *Journal of Banking & Finance*, 36(3), 678-694.
- [8] Boone, A. L., Lie, E., & Liu, Y. (2014). Time trends and determinants of the method of payment in M&As. *Journal of Corporate Finance*, 27, 296-304.
- [9] Brown, D. T., & Ryngaert, M. D. (1991). The mode of acquisition in takeovers: Taxes and asymmetric information. *The Journal of Finance*, 46(2), 653-669.
- [10] Brown, S. J., & Warner, J. B. (1985). Using daily stock returns: The case of event studies. *Journal of financial economics*, 14(1), 3-31.
- [11] Carleton, W. T., Guilkey, D. K., Harris, R. S., & Stewart, J. F. (1983). An empirical analysis of the role of the medium of exchange in mergers. *The Journal of Finance*, 38(3), 813-826.
- [12] Chang, S. (1998). Takeovers of privately held targets, methods of payment, and bidder returns. *The Journal of Finance*, 53(2), 773-784.
- [13] Chopra, N., Lakonishok, J., & Ritter, J. R. (1992). Measuring abnormal performance: do stocks overreact?. *Journal of financial Economics*, 31(2), 235-268.
- [14] Cornett, M. M., & De, S. (1991). Medium of payment in corporate acquisitions: Evidence from interstate bank mergers. *Journal of Money, Credit and Banking*, 23(4), 767-776.
- [15] Deloitte, (2019), Annual Turkish M&A Review, Istanbul
- [16] DePamphilis, D. (2010). *Mergers and acquisitions basics: all you need to know*. Academic Press.
- [17] Draper, P., & Paudyal, K. (1999). Corporate takeovers: mode of payment, returns and trading activity. *Journal of Business Finance & Accounting*, 26(5-6), 521-558.

- [18] Draper, P., & Paudyal, K. (2006). Acquisitions: private versus public. *European Financial Management*, 12(1), 57-80.
- [19] Dyckman, T., Philbrick, D., & Stephan, J. (1984). A comparison of event study methodologies using daily stock returns: A simulation approach. *Journal of Accounting Research*, 1-30.
- [20] Reis, E. (2015). The Determinants of Acquirer Returns in the Turkish Stock Market/Türkiye Pay Piyasasındaki Sirket Birlesmelerinde Satın Alan Sirketlerin Pay Getirilerindeki Belirleyici Etmenler. *Boğaziçi Journal*, 29(2), 21.
- [21] Faccio, M., & Masulis, R. W. (2005). The choice of payment method in European mergers and acquisitions. *The Journal of Finance*, 60(3), 1345-1388.
- [22] Fama, E. F., Fisher, L., Jensen, M. C., & Roll, R. (1969). The adjustment of stock prices to new information. *International economic review*, 10(1), 1-21.
- [23] Fischer, M. (2017). The source of financing in mergers and acquisitions. *The Quarterly Review of Economics and Finance*, 65, 227-239.
- [24] Fishman, M. J. (1989). Preemptive bidding and the role of the medium of exchange in acquisitions. *The Journal of Finance*, 44(1), 41-57.
- [25] Fuller, K. P., & Glatzer, M. B. (2003). METHOD-OF-PAYMENT CHOICE FOR INTERNATIONAL TARGETS', *Advances in Financial Economics (Advances in Financial Economics, Volume 8)*.
- [26] Fuller, K., Netter, J., & Stegemoller, M. (2002). What do returns to acquiring firms tell us? Evidence from firms that make many acquisitions. *The Journal of Finance*, 57(4), 1763-1793.
- [27] Jensen, M. C. (1986). Agency costs of free cash flow, corporate finance, and takeovers. *The American economic review*, 76(2), 323-329.
- [28] JP Morgan, (2019), 2019 Global M&A Outlook: Unlocking value in a dynamic market, New York.
- [29] Ghosh, A., & Ruland, W. (1998). Managerial ownership, the method of payment for acquisitions, and executive job retention. *The Journal of finance*, 53(2), 785-798.
- [30] Grullon, G., Michaely, R., & Swary, I. (1997). Capital adequacy, bank mergers, and the medium of payment. *Journal of Business Finance & Accounting*, 24(1), 97-124.
- [31] Hansen, R. G. (1987). A theory for the choice of exchange medium in mergers and acquisitions. *Journal of business*, 75-95.
- [32] Harris, R. S., Franks, J., & Mayer, C. (1987). Means of payment in takeovers: Results for the UK and US.
- [33] Hekimoğlu, M. H., & Tanyeri, B. (2011). Stock Market Reactions to Mergers of Non-Financial Turkish Firms (Türk Şirket Birleşmelerinin Hisse Senedi Fiyatları Üzerindeki Etkileri). Available at SSRN 1768015.
- [34] Huang, Y. S., & Walkling, R. A. (1987). Target abnormal returns associated with acquisition announcements: Payment, acquisition form, and managerial resistance. *Journal of financial economics*, 19(2), 329-349.

- [35] Kusewitt Jr, J. B. (1985). An exploratory study of strategic acquisition factors relating to performance. *Strategic Management Journal*, 6(2), 151-169.
- [36] Loughran, T., & Vijh, A. M. (1997). Do long-term shareholders benefit from corporate acquisitions?. *The Journal of Finance*, 52(5), 1765-1790.
- [37] Martin, K. J. (1996). The method of payment in corporate acquisitions, investment opportunities, and management ownership. *The Journal of finance*, 51(4), 1227-1246.
- [38] Mitchell, M. L., & Mulherin, J. H. (1996). The impact of industry shocks on takeover and restructuring activity. *Journal of financial economics*, 41(2), 193-229.
- [39] Nicholas, S., & Stewart, C. (1984). *Corporate Financing and Investment Decisions When Firms Have Information That Investors Do Not Have*. NBER Working Papers.
- [40] Peterson, P. P. (1989). Event studies: A review of issues and methodology. *Quarterly journal of business and economics*, 36-66.
- [41] Rau, P. R., & Vermaelen, T. (1998). Glamour, value and the post-acquisition performance of acquiring firms. *Journal of financial economics*, 49(2), 223-253.
- [42] Simões, M. D., Macedo-Soares, T. D. L., Klotzle, M. C., & Pinto, A. C. F. (2012). Assessment of market efficiency in Argentina, Brazil and Chile: an event study of mergers and acquisitions. *BAR-Brazilian Administration Review*, 9(2), 229-245.
- [43] Stulz, R. (1988). Managerial control of voting rights: Financing policies and the market for corporate control. *Journal of financial Economics*, 20, 25-54.
- [44] Song, M. H., & Walkling, R. A. (1993). The impact of managerial ownership on acquisition attempts and target shareholder wealth. *Journal of Financial and Quantitative Analysis*, 28(4), 439-457.
- [45] Swieringa, J., & Schauten, M. (2007). The payment method choice in Dutch mergers and acquisitions. Available at SSRN 1018899.
- [46] Travlos, N. G. (1987). Corporate takeover bids, methods of payment, and bidding firms' stock returns. *The Journal of Finance*, 42(4), 943-963.
- [47] Trifts, J. (1991). *Corporate Takeover Bids, Methods of Payment, and Bidding Firms Stock Returns: The Effects of Leverage*.
- [48] Uysal, V. B. (2011). Deviation from the target capital structure and acquisition choices. *Journal of Financial Economics*, 102(3), 602-620.
- [49] Yook, K. C., Gangopadhyay, P., & McCabe, G. M. (1999). Information asymmetry, management control, and method of payment in acquisitions. *Journal of Financial Research*, 22(4), 413-427.
- [50] Yörük, N., & Ban, Ü. (2006). Şirket Birleşmelerinin Hisse Senedi Fiyatlarına Etkisi: İMKB'de İşlem Gören Gıda Sektörü Şirketlerinde Birleşme Etkisinin Analizi. *Muhasebe ve Finansman Dergisi*, (30), 88-101.
- [51] Wansley, J. W., Lane, W. R., & Yang, H. C. (1983). Abnormal returns to acquired firms by type of acquisition and method of payment. *Financial management*, 16-22.

## CV

I have been working at Turkcell as a Corporate Finance Specialist since 2016. Before that, I was a Trainee in GlaxoSmithKline between 2015 and 2016.

I had graduated from Istanbul Bilgi University and University of London International Programmes with B.Sc. Economics and Management in 2016.

